

Our Thanks to the Florida Housing Catalyst Program



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Catalyst Training Schedule



www.flhousing.org

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Presenters



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Poll: Who's attending today?

- Local government
- Nonprofit developer
- For profit developer
- Other

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<u>Poll</u>: How knowledgeable are you of FHFC's credit underwriting process?

- Very knowledgeable
- Somewhat knowledgeable
- Not knowledgeable

Agenda

- The development process, FHFC's request for applications process and the role of credit underwriting
- The credit underwriting checklist
- The ongoing role of the credit underwriter after initial closing
- Local government RFP processes and preparing for credit underwriting

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The Development Process

- Conceptual vision
- Site Selection
- Programming/Preliminary Design
- Funding Application
- Credit Underwriting
- Funding Award and Initial Closing
- Construction and Lease-Up
- Project Stabilization and Final Closing
- Project Operation and Program Compliance



FHFC's RFA Process

- Rulemaking
- Anticipated timeline
- RFA Workshop
- RFA release
- Application review and recommendations for funding
- Invitation to Credit Underwriting
- Final approval

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FHFC's RFA Process

• http://www.floridahousing.org/programs/developers-multifamily-programs





Credit Underwriting

- Purpose is to evaluate:
 - Suitability of site
 - Feasibility of the project
 - Borrower capacity
 - Compliance factors
- 3 Credit Underwriters
 - Assigned to project by FHFC
 - Will work with same credit underwriter through entire development process

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Credit Underwriter's Role Throughout Rental Development Process

- Preliminary Recommendation Letter
- Final Credit Underwriting Report
- Construction Loan Servicing
- Permanent Loan Servicing
- Compliance Monitoring
- Federal Labor Standards Monitoring



Credit Underwriting Report

- Takes a few weeks to prepare once all required due diligence items and third-party reports are received
- Due at least one month prior the Board meeting where it will be approved
- Most RFAs have a credit underwriting report deadline identified

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The Credit Underwriting Checklist

Applicant/Borrower Information

• Purpose:

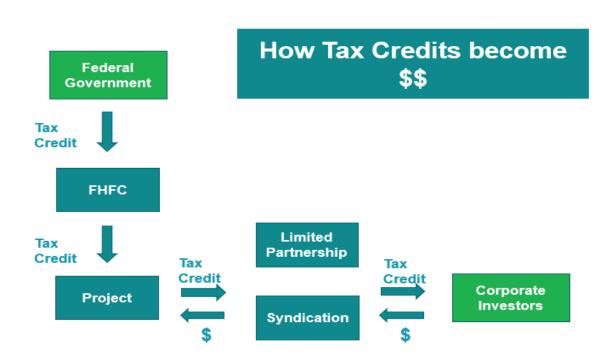
- Clearly identify the entities and parties responsible for executing the development
- Verify the credentials and experience

• Checklist Items Include:

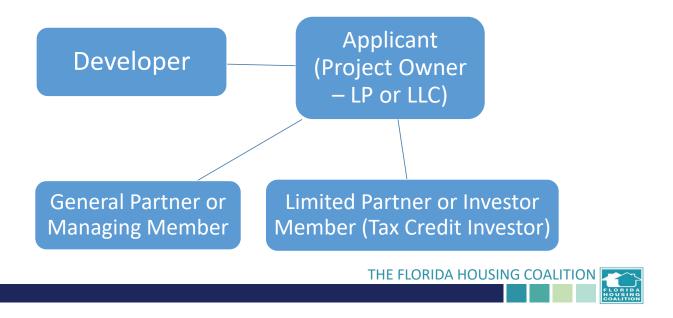
- Articles of Incorporation
- Certificates of Good Standing
- Resumes
- Credit Authorization
- Certification of Experience

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Typical Legal Entities for Housing Credit (LIHTC) RFA



Financial Information

• Purpose:

- Determine the ability of the proposed development to meet financial obligations
- Verify the financial capacity of the applicant to complete construction and operate the proposed development

• Checklist Items Include:

- Financial Statements
- Tax Returns
- Real Estate Owned and Contingent Liabilities Schedules
- Financing Commitment Letters (firm commitments)
- Sources and Uses
- Operating Pro Forma



Property Information

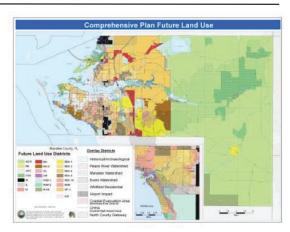
- Purpose
 - Clearly identify the property where the development will take place in legal terms
 - Verify that the type of development proposed can occur on the property
- Checklist Items Include:
 - Site Plan and Zoning
 - Survey
 - Appraisal
 - Market Study
 - Plan and Cost Review
 - Capital Needs Assessment
 - Title Report

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Elements of Land Use and Zoning Compliance

- Future Land Use element
- Housing element
- Zoning base and overlay
- Other Land Development Regulations
- Special concerns- historic or form based





The Survey

- Must be dated within 6 months of closing
- Must meet lender requirements
- Must be certified to all parties that request it
- Issues may arise that must be addressed prior to closing
- Will be completed again after construction completion

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The Appraisal: Key Analyses

- Market overview
- Improvement Analysis
- Highest and Best Use Analysis
- Insurable Value

The Appraisal: Valuation Procedures

- Land value
- Sales approach
- Income Capitalization approach
- Reconciliation of Sales and Income Capitalization approaches

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Market Study

- Market study is required
- Key Analyses includes site, demographics, rental and sales prices, competition, impact on existing inventory
- Focus in on: <u>Average absorption rate</u> (how quickly the property is expected to lease up)



Plan and Cost Review

- Required for new construction and rehab
- Comprehensive review of all construction-related documents, including:
 - Complete set of plans and specifications (permit set)
 - Architect Contract
 - Construction Contract
 - Schedule of Values
- Determine reasonableness of plans and costs in relation to each other and for program compliance

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Capital Needs Assessment for Existing Properties

- Required for rehabilitation or preservation projects
- Will involve detailed inspection
- Focus on immediate needs and cost feasibility
- Will affect:
 - Scope of work for rehabilitation
 - Replacement Reserve requirement



Environmental Phase I Review

- Required for all developments with federal funding
- Involves site inspection and checklist items
- Environmental issues may need to be addressed as part of scope of work
 - May require mitigation to protect habitats, wetlands and endangered species
 - May require mitigation to address impacts to properties with historical or archeological significance

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Other Environmental Reviews and Clearances

- Soil studies required for new construction
- Radon Testing required for Zones 1 and 2
 - Must be completed prior to construction
 - Mitigation may be required
 - Retesting required at Completion to show below harmful levels
- Asbestos, Lead-Based Paint and other environmental hazards
 - May require removal or O&M Plans



Initial Title Report and Title Insurance Policies

- Completed by title insurance company or attorney
- Will reveal any issues affecting title for issuance of title insurance policy
- Lenders/investors do not want anything that will negatively affect their ability to recover their investment
- Lender and Owner's policies required; cost included in development budget

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Permitting Process

- Will need permit ready drawings for credit underwriting
- Expedited review usually offered for affordable housing developments
- Will need permits or permitready letter for initial closing on financing



Other Property Information

- Management Company
 - Property Report performance of other properties as indication of how well the company will manage the subject property
 - Draft Management Agreement/Plan
- Outstanding obligations of the property
- Rent roll and Operating Statements (for existing properties)
- Service Contracts
- Commercial leases if applicable

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Other Construction Information

- Resume, banking and trade references for the General Contractor
- Architect's license and experience with type of development proposed
- Engineering contract
- Construction draw schedule
- Termite inspection report



Fees Paid During Credit Underwriting

- Credit Underwriting Fee
- Market Study
- Appraisal
- Capital Needs Assessment
- Plan and Cost Review Fee
- Building Permit Fees

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Initial Closing

Initial Closing

- First draw on development funds
- Usually used to close on site acquisition and pay development startup expenses
 - Including "reimbursable" expenses
- May involve payment of developer fee
- May involve repayment of predevelopment financing
- All eyes are on the deal at this time!

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Initial Closing (continued)

- Checklist items include:
 - Initial draw with all backup
 - Building permitting
 - Insurance approvals
 - Original, fully executed legal documents
 - Title
- Any checklist item could potentially delay closing!



Role of Local Government

- Obtain and review third-party reports prior to initial closing
- Monitor building permitting process
- Participate in closing calls
- Monitor any changes in closing dates
- Have approvals in place to release funds on closing date if part of initial closing

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Construction, Lease-Up and Ongoing Compliance

Construction Draws: Typical Requirements

- Updated Draw Schedule
 - Track how the development is staying on budget overall
 - Make line-item adjustments
 - Determine if there is a need to use contingencies
- General contractor's application and certificate for payment
- Any additional invoices for hard and soft costs incurred during period and/or not previously paid
- Title Update
- Third-party inspection report
- Confirmation that insurance is current
- Any other required reports/forms as detailed in agreements

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Construction Completion

- The point at which construction is substantially (100%) complete
- General contractor is looking to have "retainage" released an amount from each monthly payment withheld until construction is complete. Releasing retainage usually requires:
 - Certificates of Occupancy and/or Substantial Completion
 - As-built drawings
 - Architect and inspector certifications
 - Owner and Contractor Affidavits



Final Closing on Permanent Financing

- All required low-income units are qualified
- Stabilized Operations
- Updated title and insurance
- Any required environmental testing and mitigation
- Anything else lenders and/or investors required

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Stabilized Operations

- Typical requirements
 - 93% to 95% occupancy for at least 3 consecutive months
 - Debt Service Coverage Ratio of 1.15 or 1.2 for at least 3 consecutive months based on income statements
- Meeting requirements evidenced by rent rolls and income statements



Special Requirements for "Closing" on the Tax Credits

- General Contractor's Cost Certification establishes the total cost incurred by the general contractor towards the tax credit calculation
- Owner's Cost Certification completed by the Accountant certifying all of development costs eligible for tax credits
- IRS Tax Forms 8609
 - Documents the total annual tax credit each building in a development generates
 - Documents the irrevocable income set-aside election (40% at 60% AMI or 20% at 50% AMI)

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Documents Required and Reviewed by the Compliance Monitor

- Monthly/Quarterly Financial Statements
- Monthly/Quarterly Rent Rolls
- Program Reports
- Annual Reports
- Tax Returns
- Audited Financial Statements
- Other required IRS Forms
- Files for new move-ins



Before Credit Underwriting

A Review of the Local RFP Process

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Timing of Credit Underwriting

- Remember that Credit Underwriting takes place after review of applications and recommendations for funding
- FHFC applicants will need commitments for local funding as part of application
- Local governments need to evaluate proposals prior to FHFC's detailed credit underwriting need for an efficient and thorough local process



What type of applicant is desired

- Minimum threshold requirements for local funding (i.e. nonprofit in existence for at least two years with affordable housing as part of its mission)
- Minimum threshold requirements for other proposed funding sources

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The Nonprofit Set-aside

- IRC Section 42(h)(5)
- At least 10% of a state's allocation must be set aside for nonprofits (qualified low income projects)
- A qualified nonprofit organization must <u>own an interest</u> and <u>materially participate</u> in the development and operation throughout the compliance period
- Definition of a qualified nonprofit organization (3 requirements):
 - Must be an organization as described in Section 501c3 or 501c4 and tax exempt under Section 501a, AND
 - Must not be affiliated with or controlled by a for-profit company, AND
 - One of the exempt purposes of the organization includes fostering lowincome housing



How will proposals be evaluated?

- Three major areas:
 - Organization capacity
 - Project feasibility
 - Ability to proceed
- Know your developer community, nonprofit and for profit
- Support and Patience goes both ways!

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Offerings

- What are you planning to offer?
 - Land
 - Money
 - Incentives
- Focus targets
 - Local Government Contribution for FHFC RFA
 - Area of Opportunity Support for FHFC RFA

What type of solicitation will work best

- Request for Proposal
- Request for Qualifications
- Invitation to Negotiate





Who needs to be involved

- Housing Staff
- Social Services Staff
- Planning Staff
- Building Department
- Economic Development
- Legal
- Procurement Department





Lining up with FHFC's RFA process

- Track RFA funding timeline and prepare competitive cycle to coincide with due dates
- Understand each RFA and requirement for Local Government Contribution or Area of Opportunity
- Understand other forms that will be needed:
 - Verification of Zoning and Land Use regulations
 - Verification of Infrastructure- sewer and water
 - Within 21 days of invitation to credit underwriting:
 - Verification of environmental safety Phase 1 ESA
 - Phase II ESA if required
 - Verification of infrastructure- electricity, roads

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Right-Sizing the Subsidy

- Why is this important?
 - Fiscal responsibility
 - Ability to produce more units with limited sources
- Thoroughly review sources and uses, and operating budget
- Understand timing and terms of all sources
- Consider utilizing a third-party reviewer (similar though not taking the place of credit underwriters)





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FLORIDA HOUSING COALITION PUBLICATIONS

Access these valuable resources and more under the Publications tab at Flhousing.org











































Upcoming Trainings

- <u>In-Person Training</u>: The Credit Underwriting Process for Affordable Housing
 - Date: November 3rd
 - Location: Tampa
- Webinars:
 - HOME Funding for Affordable Housing Part 2 (October 12th)
 - Successful Homeownership Initiatives (October 18th)
 - Mixed-Income Rental Housing (October 19th)
 - Overcoming NIMBY Opposition (October 25th)
- To Register, visit https://flhousing.org/events/

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More questions? Need help with a project? Just ask!

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