Planning & Zoning Topics for Affordable Housing

January 25, 2022







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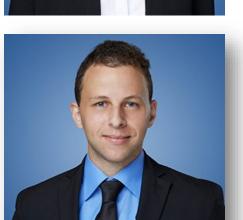


we make housing affordable™



Florida Housing Coalition Presenters





Jaimie Ross,
President/CEO
Ross@flhousing.org

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Legal Director
Glazer@flhousing.org



Guest Speakers



Steve Moore,
President
The Vestcor Companies



Oscar Sol,
Founder & Principal
Green Mills Group



Alberto Vargas,
Planning Manager
Orange County, FL



Webinar Logistics

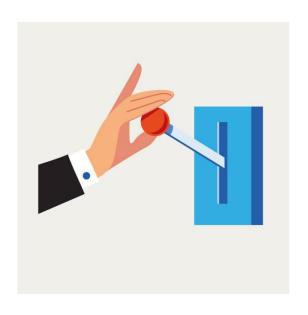
- All participants are on mute
- Please type in your questions and comments into the question box on the side panel
- We will not identify who has asked a question
- Webinar is recorded
- PPT is provided as a handout
- For follow-up information or problems downloading handouts, please contact glazer@flhousing.org



POLL #1

Q: What title best describes your role?

- ☐ Local government planner
- ☐ Private sector planner
- ☐ Housing administrator
- ☐ Housing developer
- ☐ Elected official or other govt staff
- ☐ General public/housing advocate





Topics Covered

- I. Local government role in making housing affordable
- II. Facilitating affordable housing development
- III. Housing for All: Research-based approach to long-term planning
- IV. Local government tools for affordable housing
 - How to approach regulatory reform
 - House Bill 1339
 - Missing middle housing
- V. Avoiding and overcoming NIMBY
- VI. Additional training materials





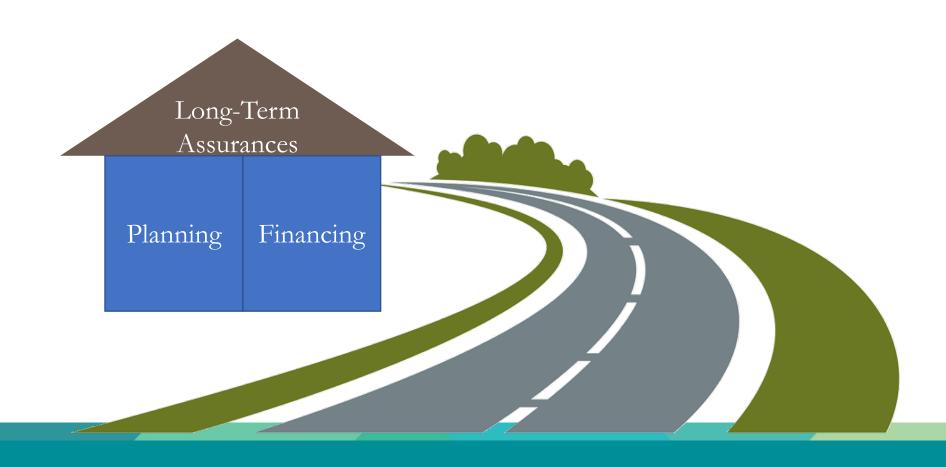
I. Local government role in making housing affordable

How is affordable housing produced?

- The public sector is legally required to provide that housing is available for current and anticipated population- Housing Element requirement- section 163.3177, F.S.
- But public sector does not build affordable housing it uses its land use and financing tools to create an environment conducive for the private sector to produce affordable housing.
- Primary tools are planning laws and financial subsidy, using incentives and requirements.

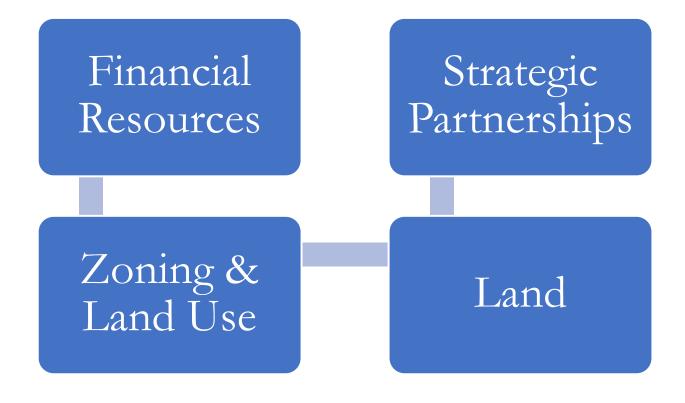


Local government role in affordable housing





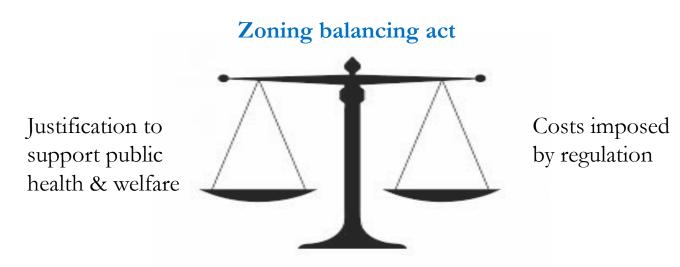
Local government role in affordable housing





Zoning & Land Use

- Newton's Third Law of Motion: For every action, there is an equal and opposite reaction
- Every zoning & land use requirement has a cost
- Investigate your zoning code to see which standards support the public interest and which standards are arbitrary





Required Housing Impact Statement

- Every SHIP jurisdiction is required to have "an ongoing process for review of local policies, ordinances, regulations, and plan provisions that increase the cost of housing prior to their adoption." F.S. 420.9071(18).
- Purpose: to require local governments to consider how proposed governmental actions may affect the cost of housing development
- Requires staff to determine if various decisions have a financial impact on affordable housing and the actual dollar impact (to be reported in the SHIP Annual Report and Local Housing Incentives Certification)



Humanizing the zoning code

- Improving a comprehensive plan or zoning code won't automatically produce all the affordable housing needed overnight, but <u>land use regulations can be the</u> first barrier to overcome
- Picture a vacant, infill lot in your community. Ask:
 - If an affordable housing nonprofit wanted to develop a duplex, triplex, or townhome on this land, could they?
 - What could they build under the existing zoning? How do the minimum lot size, setback, parking, and maximum lot coverage requirements affect what can be built?
 - How much time & money would need to be spent to rezone the parcel to its best use?
- Zoning must be forward-looking to support the housing needs of current and future residents





II. Facilitating affordable development



Steve Moore, President The Vestcor Companies









Lofts at Brooklyn





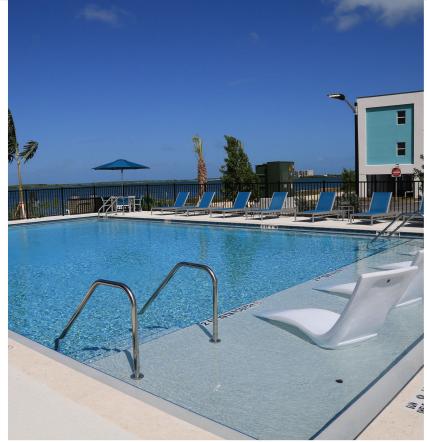




Jefferson Station









The Quarry





Oscar Sol,
Founder & Principal
Green Mills Group







Silver Creek, Miami-Dade County, FL







Burlington Post, St. Petersburg, FL









Midtown Lofts, Lakeland, FL





III. Housing for All: Research-based approach to long-term planning



Alberto Vargas,Planning Manager
Orange County, FL





HOUSING FOR ALL

Planning & Zoning Topics for Affordable Housing

ACTION PLAN

Florida Housing Coalition

January 25, 2022



HOUSING FOR ALL

Presentation Outline

- BACKGROUND INFORMATION
- VISION 2050 & ORANGE CODE
- IMPLEMENTATION STRATEGIES
- CONCLUSIONS

ORANGE COUNTY TODAY (2022)

1.41M People (101k / 7.7%)



379.7k Households (*\gamma 27.1k)



85% Residential Occupancy

54% Owners

46% Renters

ORANGE COUNTY TODAY (2022)

1.41M People (101k / 7.7%)

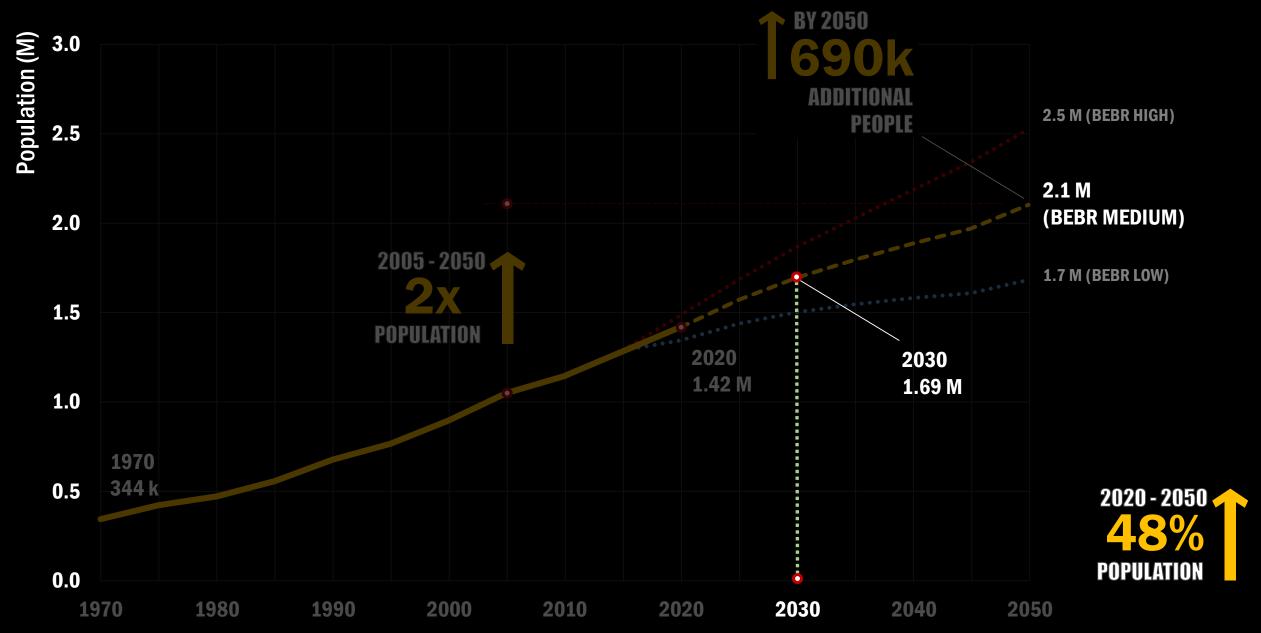


379.7k Households (*\gamma 27.1k)



118.6K Cost Burdened (↑8.5k)

POPULATION GROWTH



TEN-YEAR PROJECTIONS (2022-2030)

1.69M People (1/278.5k/ 19.7%)



454.4k Households (** 74.7k)



152.9K Cost Purdene(*↑* 34.3k)

MOVING THE NEEDLE

Action Plan Impact 35%

of Total 2030 Units

BACKGROUND INFORMATION

The 10-year Action Plan proposes to preserve and create 30,300 housing units.

Housing Type Household Income* Total		
Affordable	30% - 120%-AMI	11,000 Units
Attainable	120% – 140% - AMI	19,300 Units

BACKGROUND INFORMATION

The 10-year Action Plan proposes to preserve and create 30,300 housing units.

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Create

Missing Middle Housing

6,600 Units

Eliminate

Regulatory Barriers

10,500 Units

Integrate

Affordable, Attainable & Market Rate Housing

13,200 Units

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Market Rate	140%+	55,800 Units
	2030 Total:	86,100 Units



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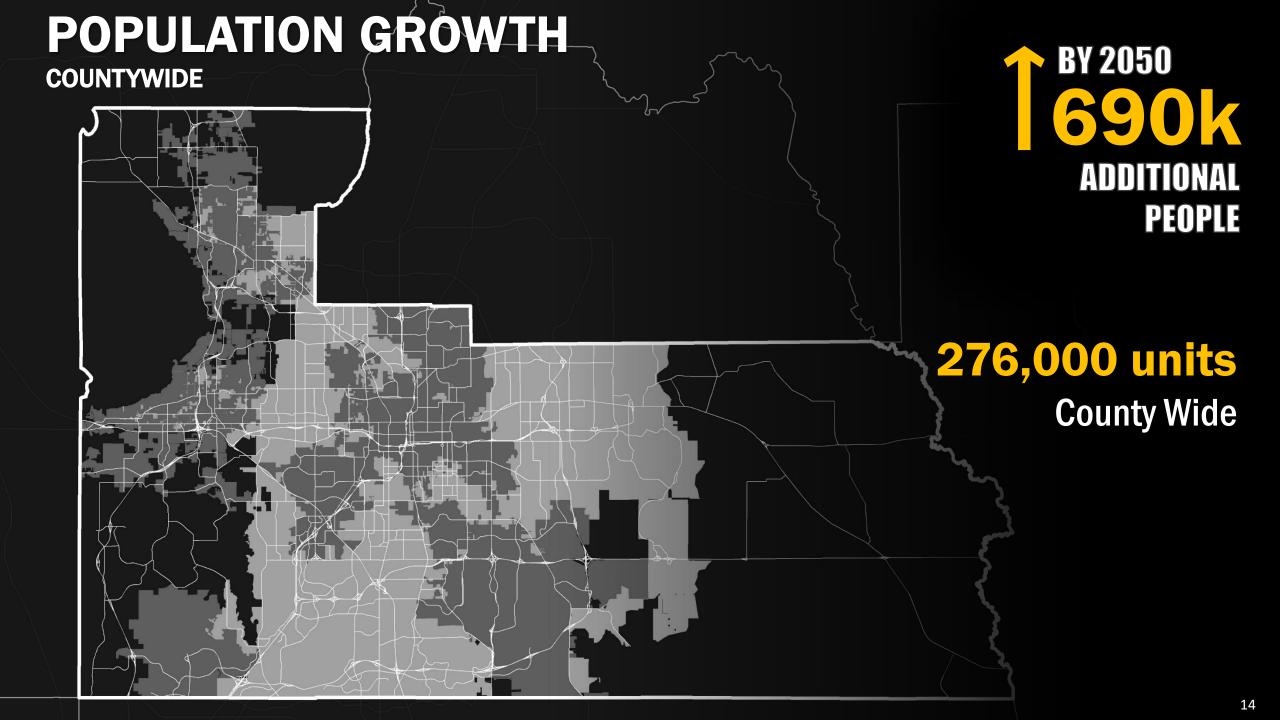
Action Plan Impact

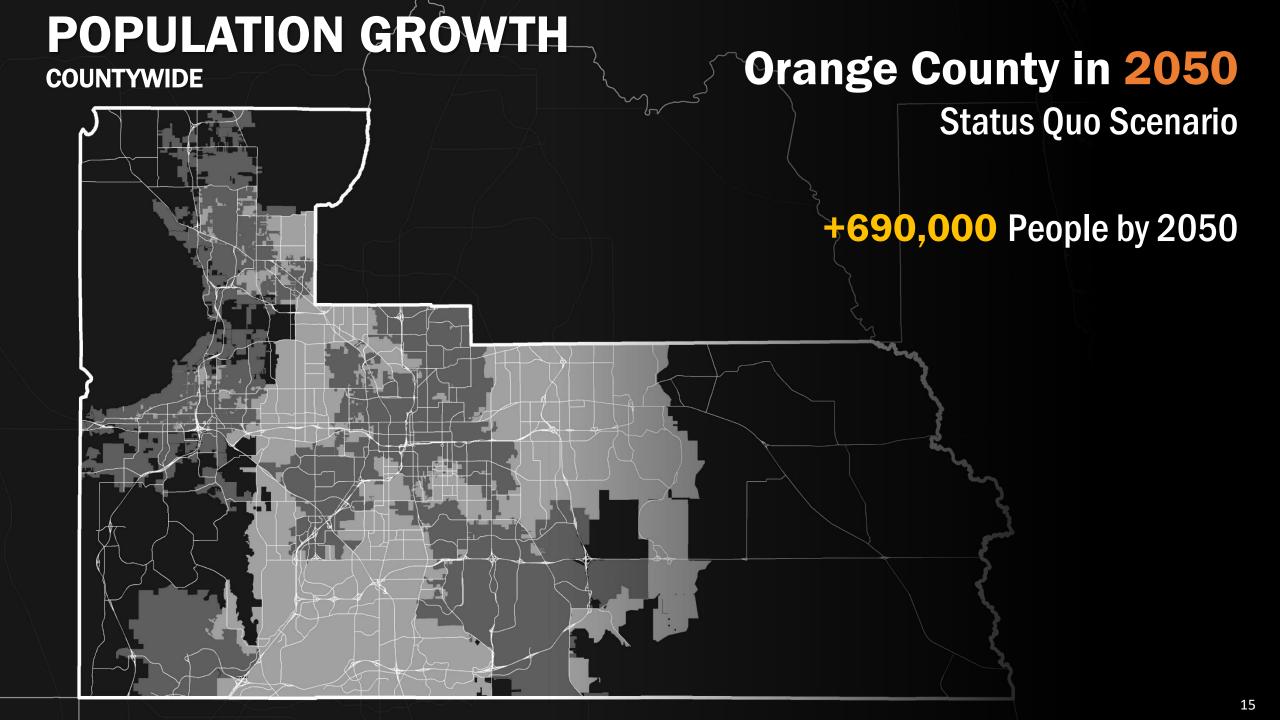
of Total 2030 Units

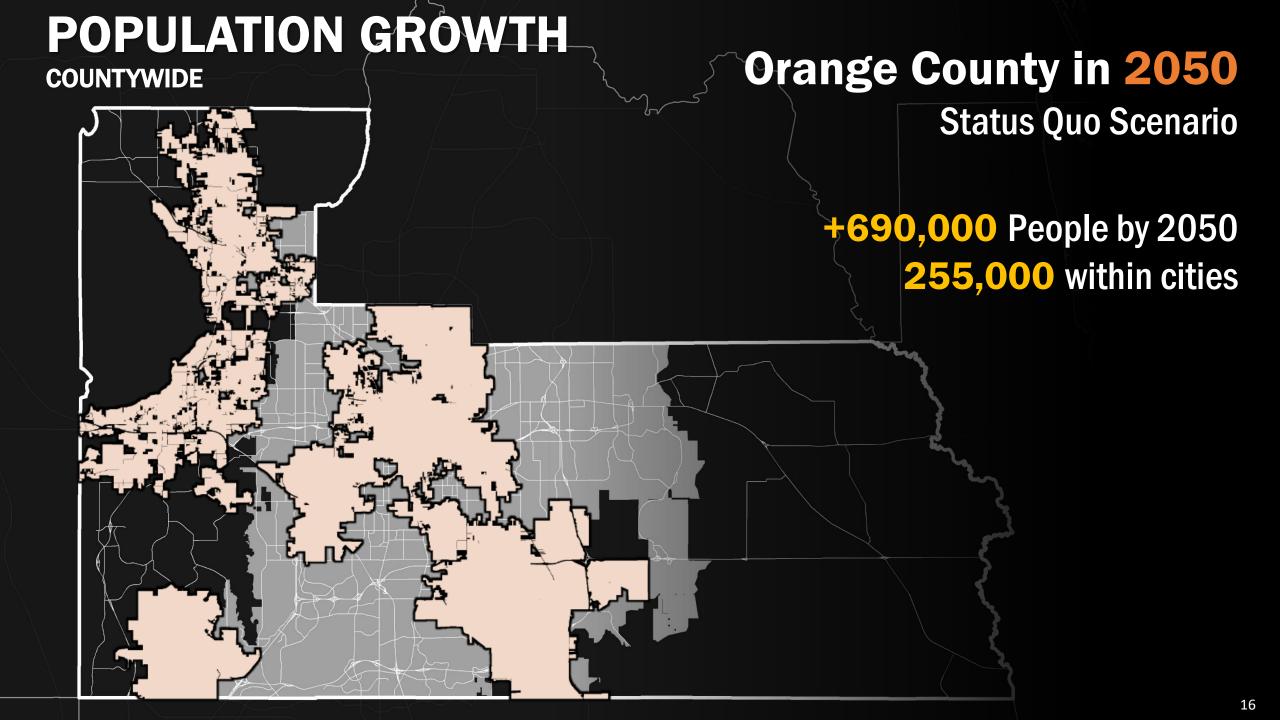


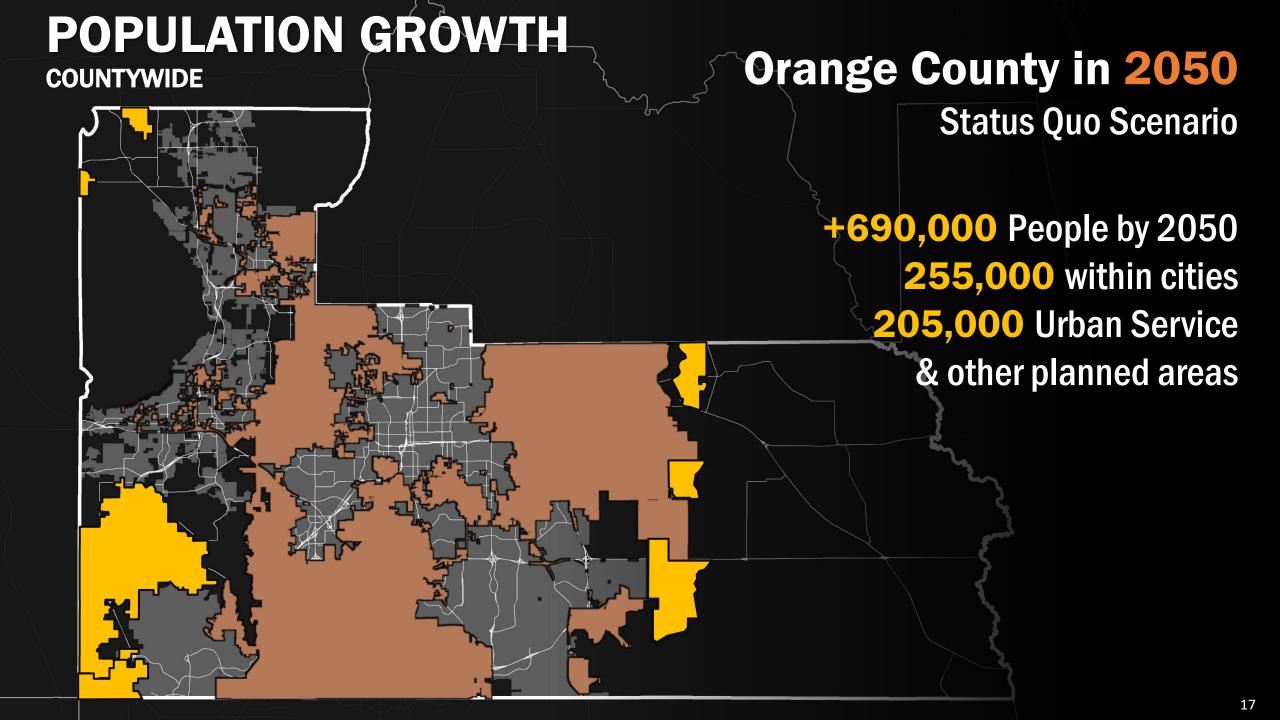
Housing for All

Units









POPULATION GROWTH **COUNTYWIDE**

Orange County in 2050

Status Quo Scenario

255,000 Within cities 205,000 Urban Service & other planned areas

Remaining Gap: 230,000 People 92,000 Units

What is the Strategy?



2050 Healthy, Smart, Responsible





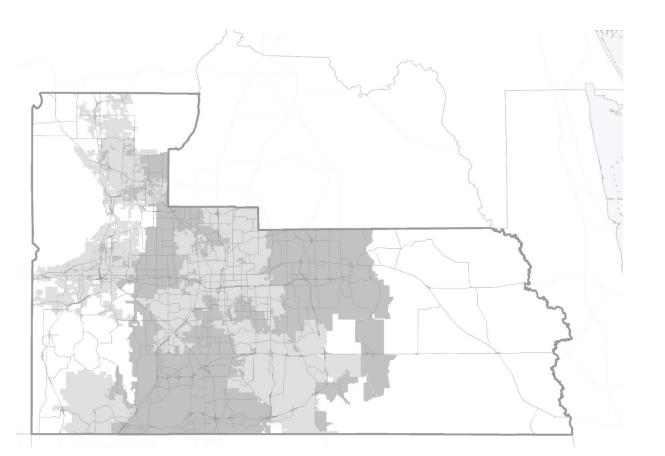
ORANGE CODE

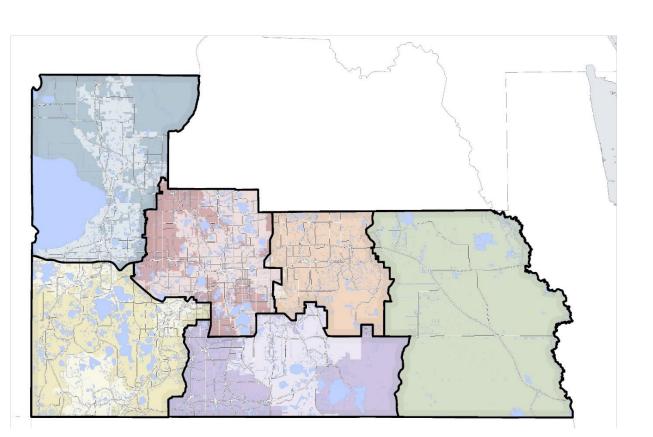
Streamlined, Context-Sensitive, Form Based

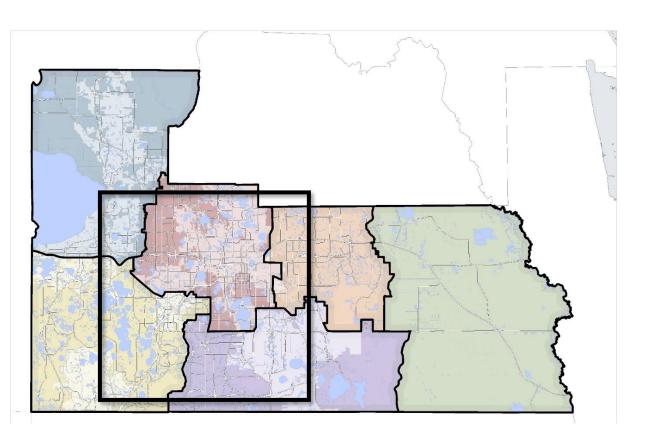
PLACE Market Areas context-sensitivity integration Diago Types

APPROACH

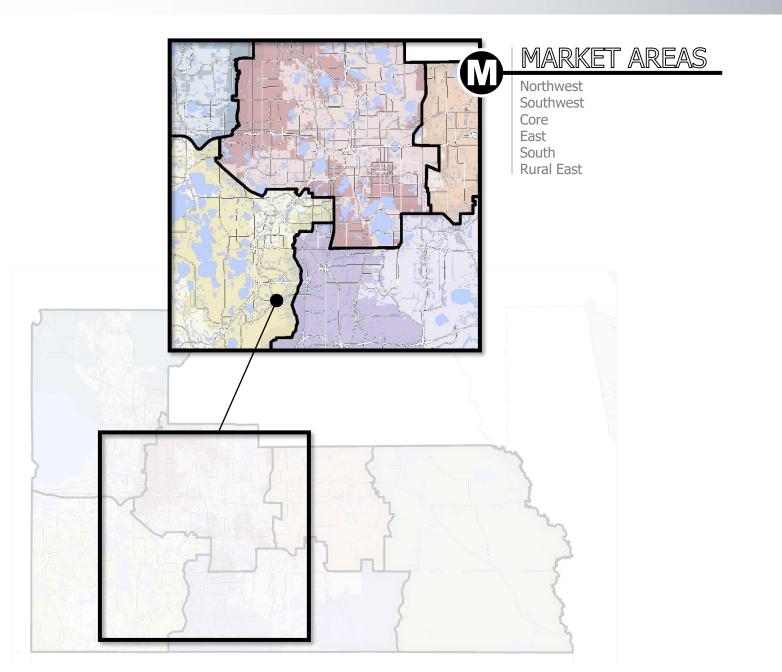
context-sensitivity integration Place Types Communities neighborhoods

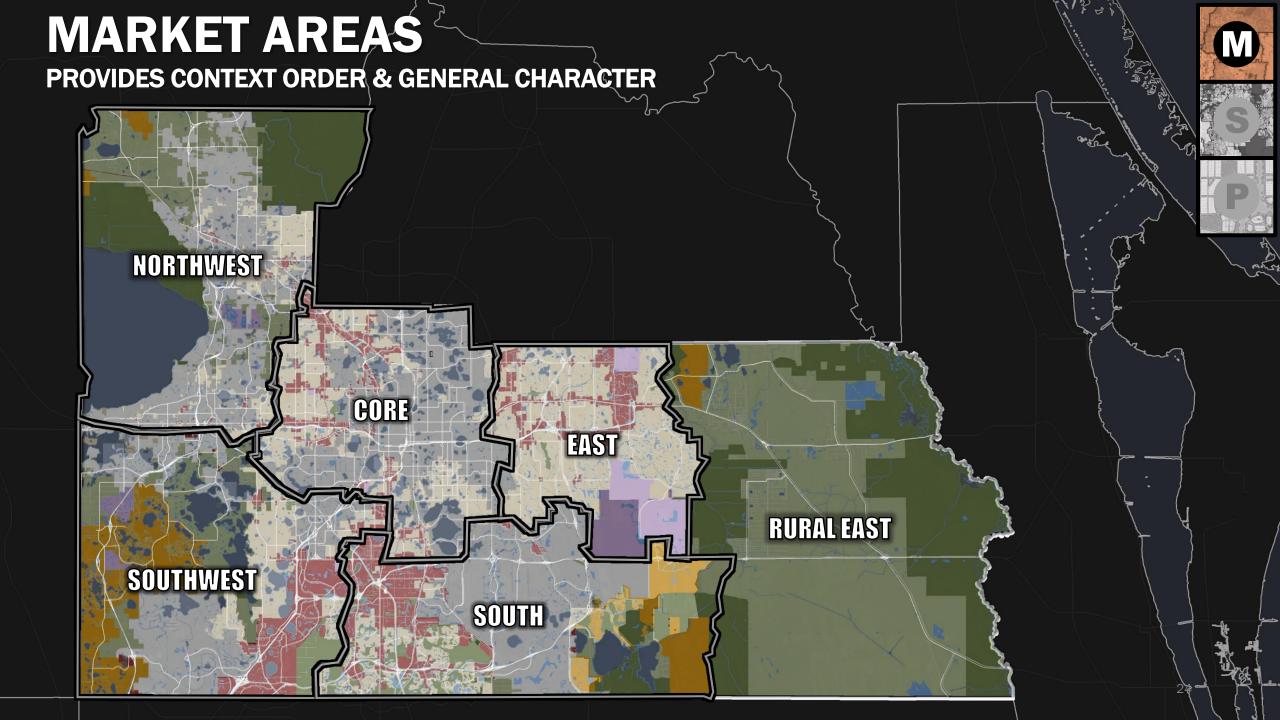






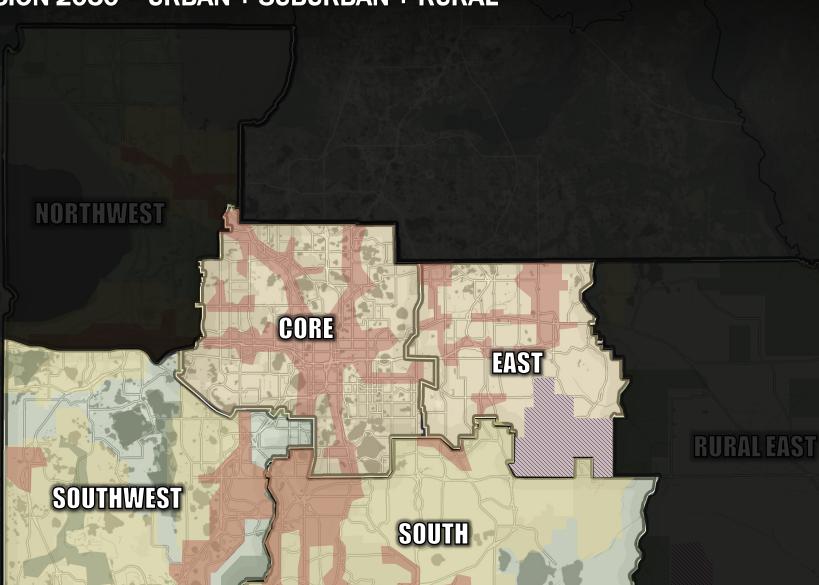
1.MARKET AREAS



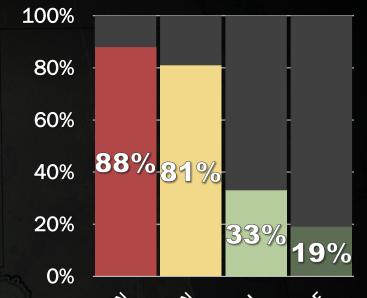


MARKET AREAS

VISION 2050 - URBAN + SUBURBAN + RURAL



2050 AREA CHARACTER

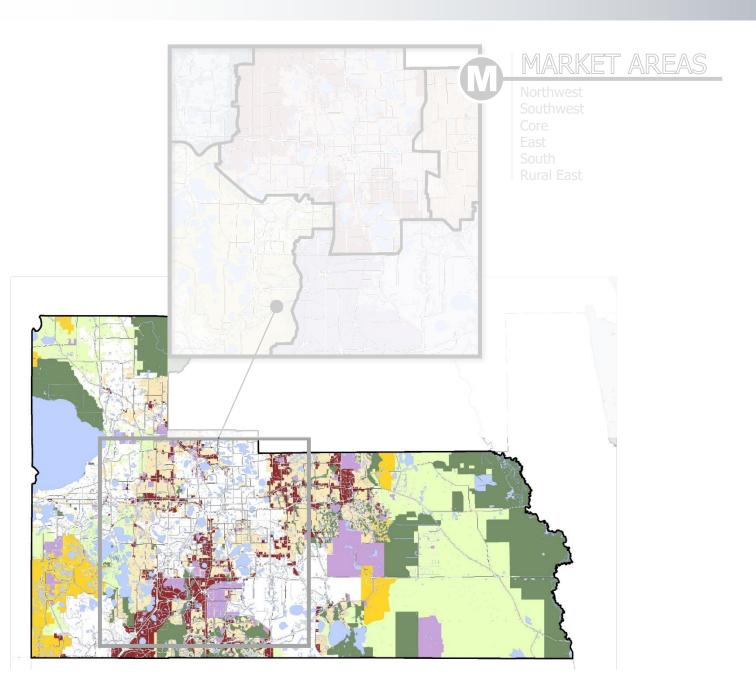


JRBAN SUBJRBAN RURAL JNDEVELOPABLE

2.GROWTH SECTORS



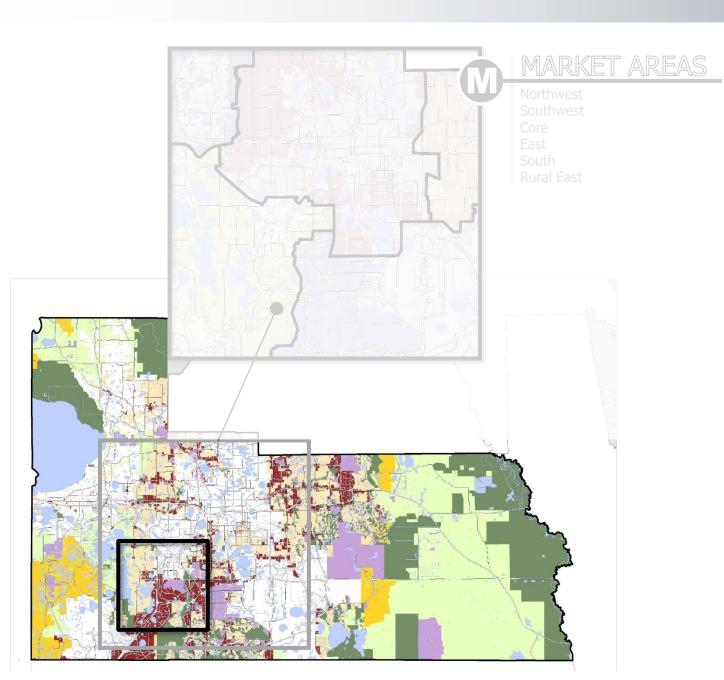


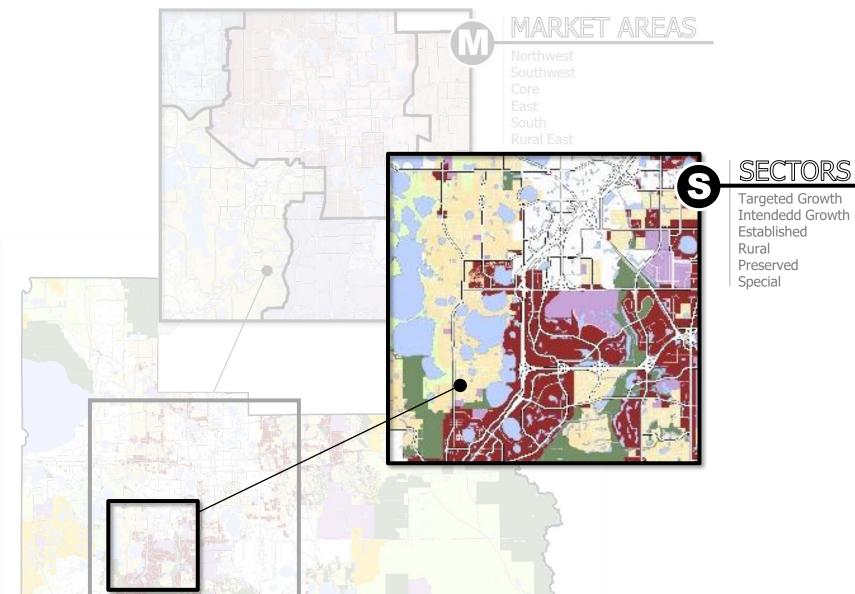


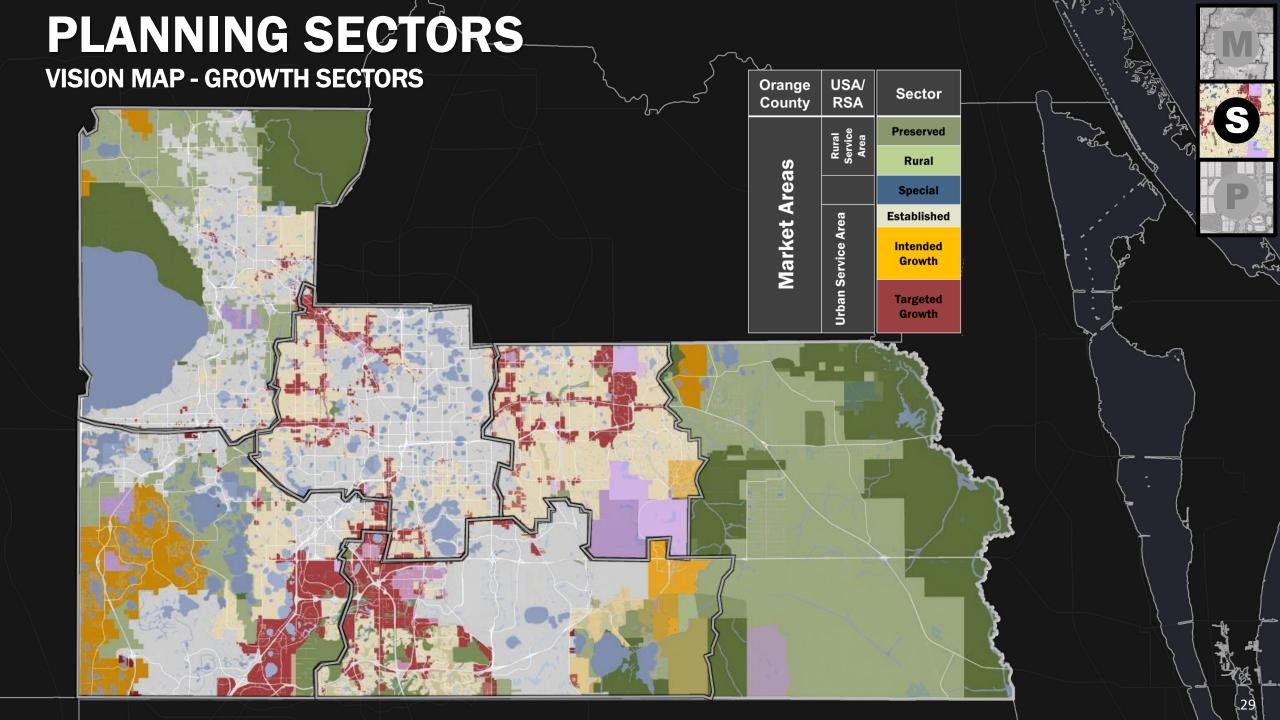
2.GROWTH SECTORS

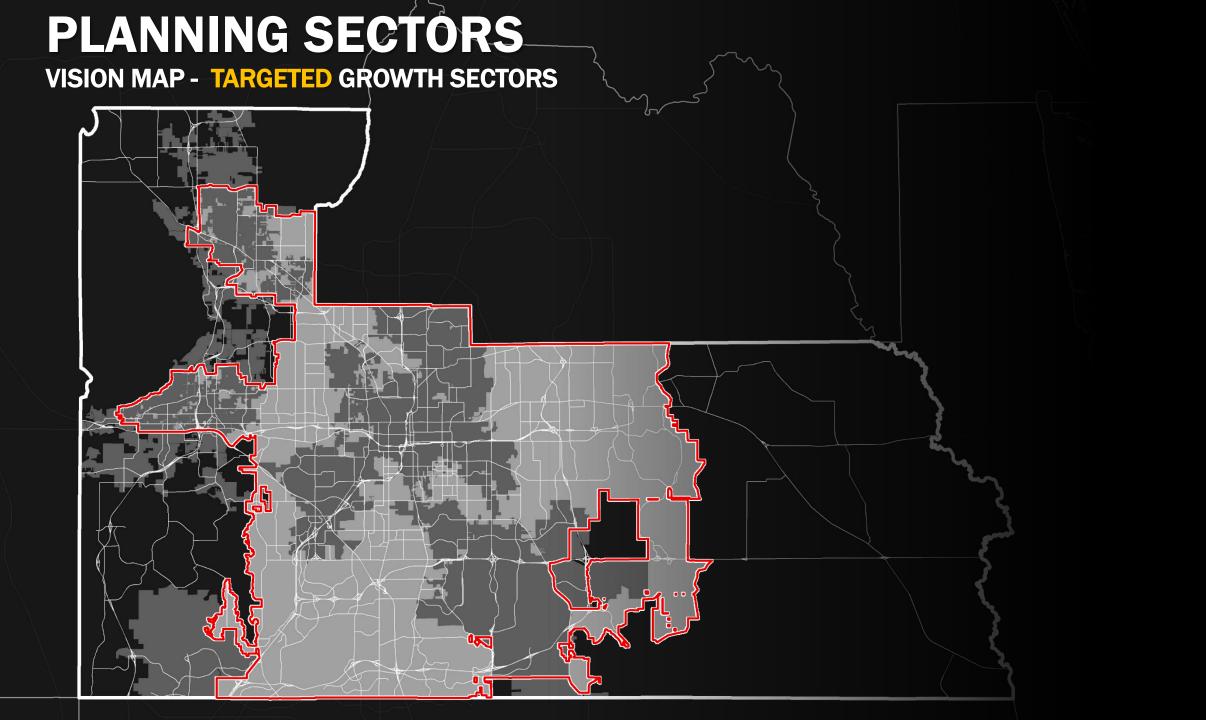


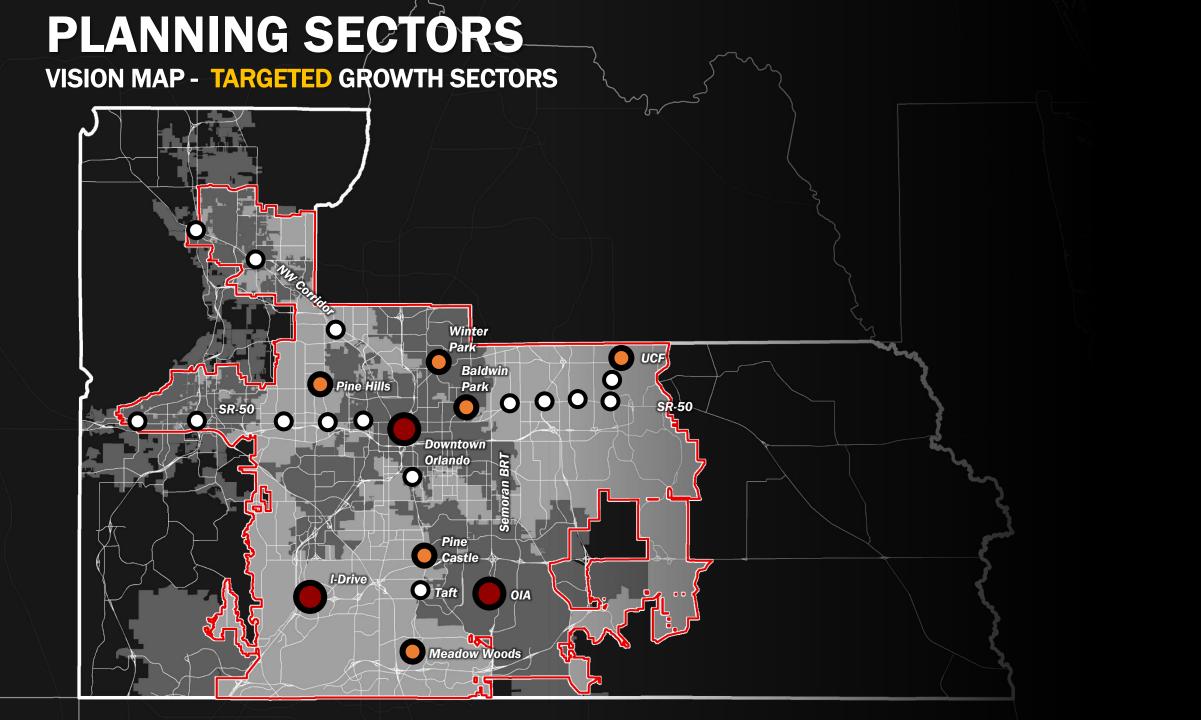


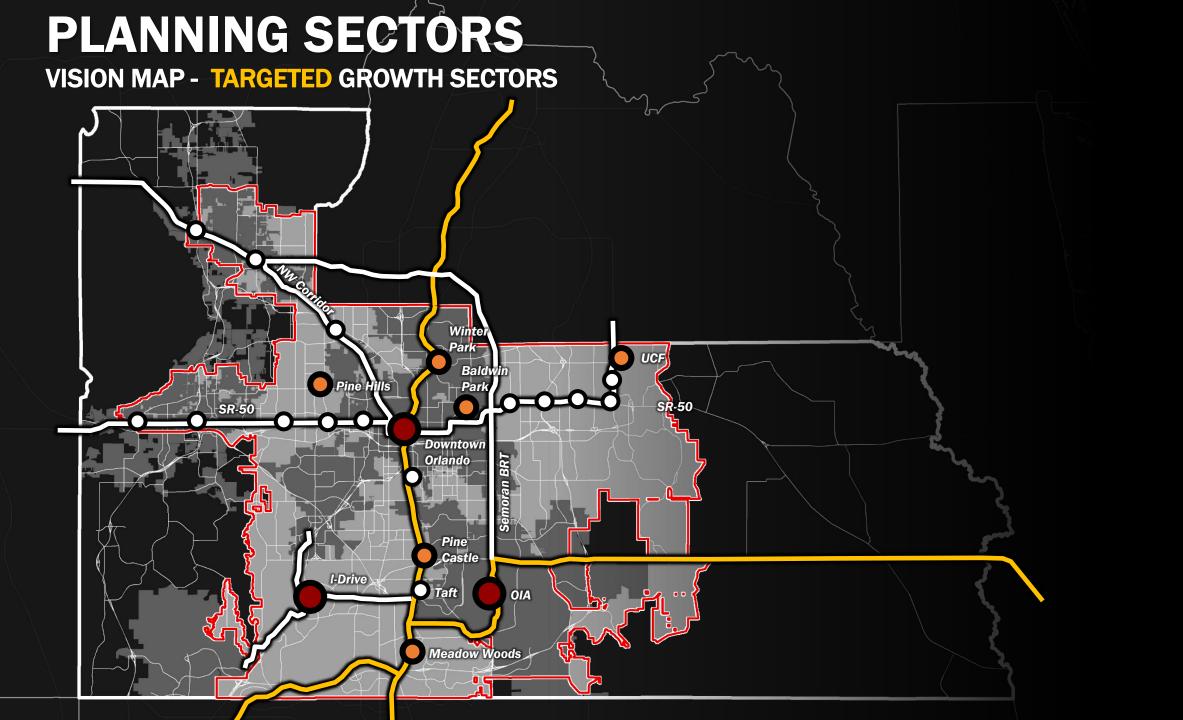


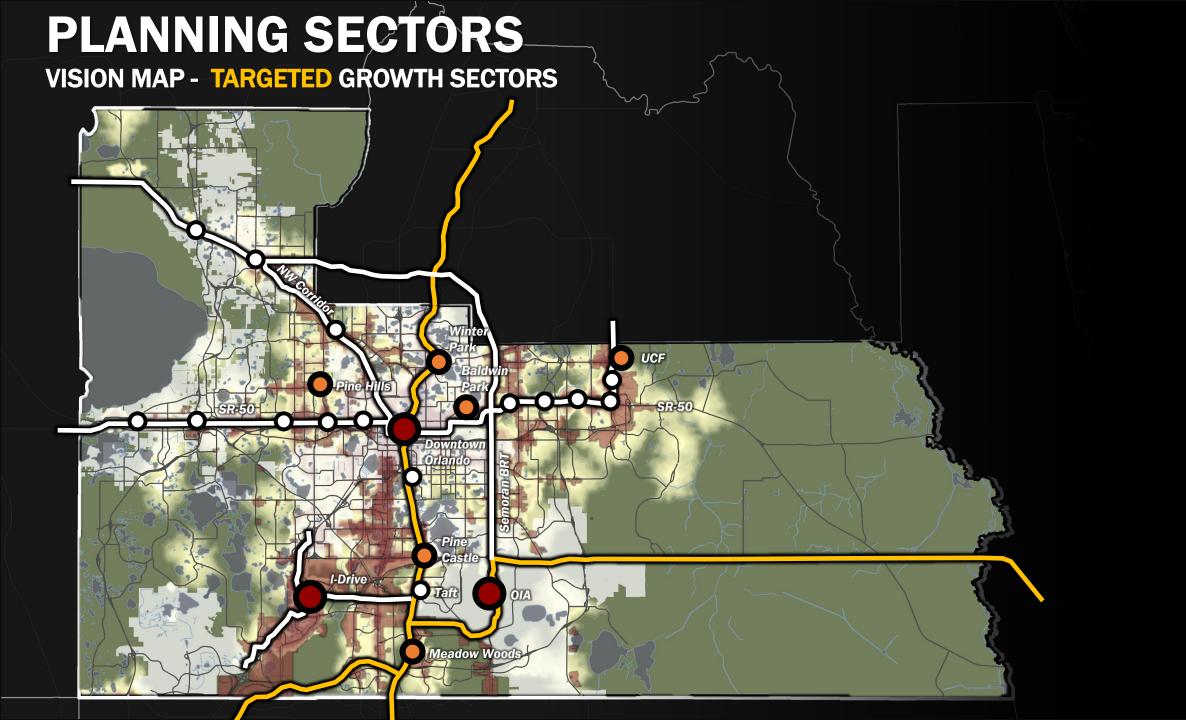


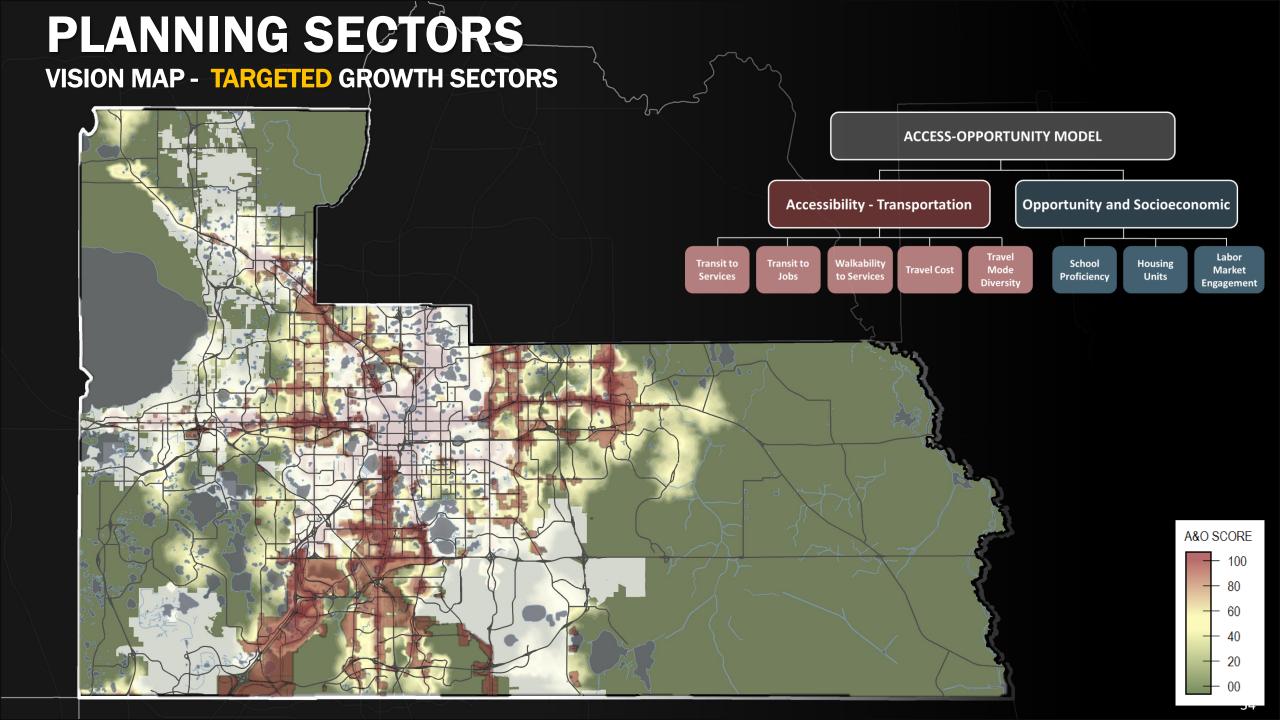


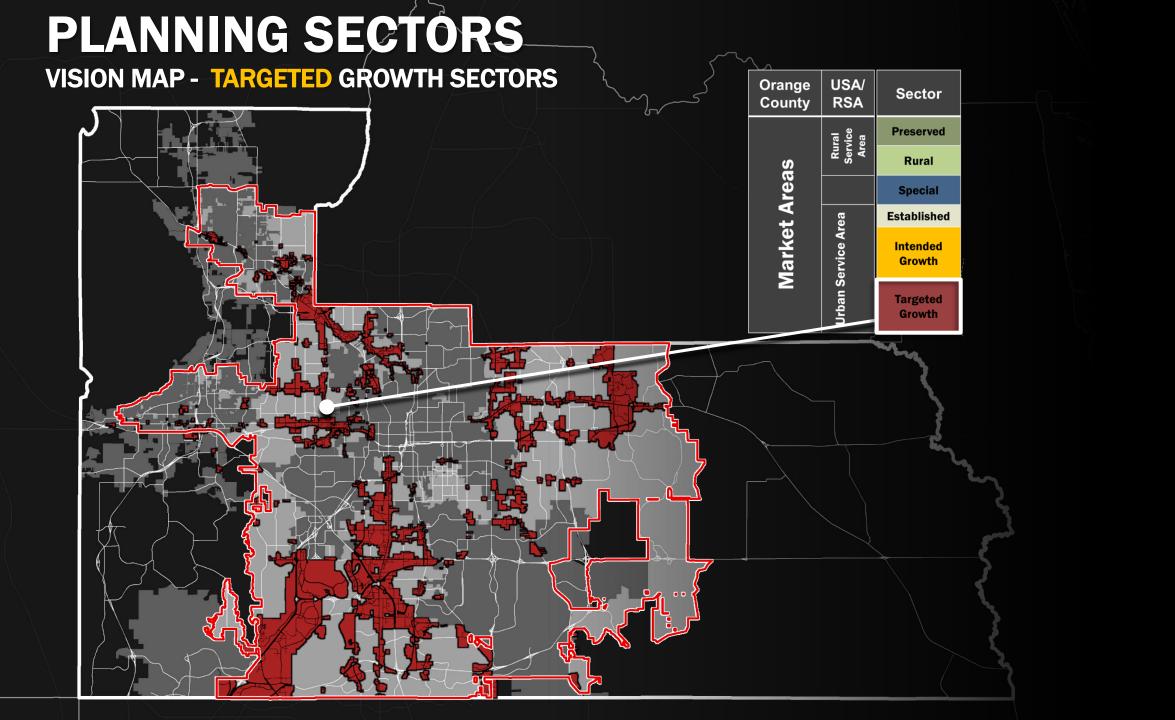






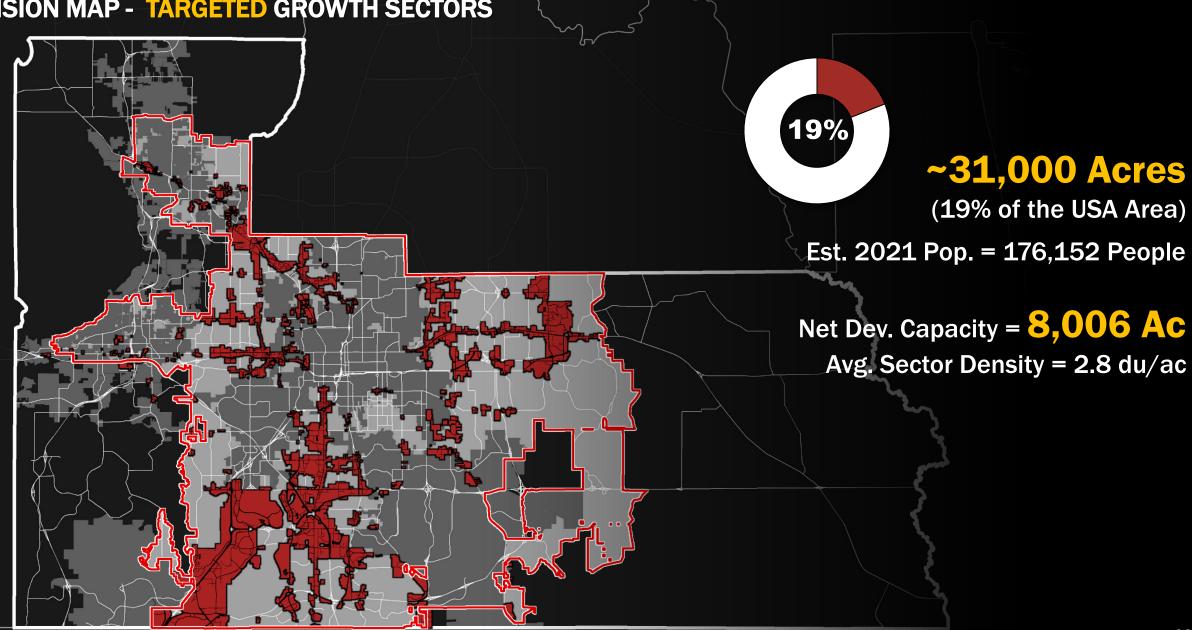






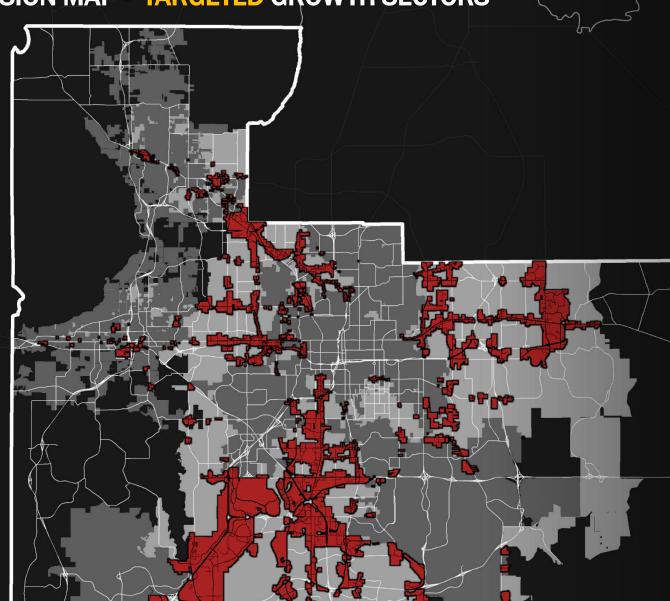
PLANNING SECTORS

VISION MAP - TARGETED GROWTH SECTORS



PLANNING SECTORS

VISION MAP - TARGETED GROWTH SECTORS



Orange County RSA Sector

Rural Service Area Service Area Service Area Service Area Intended Growth

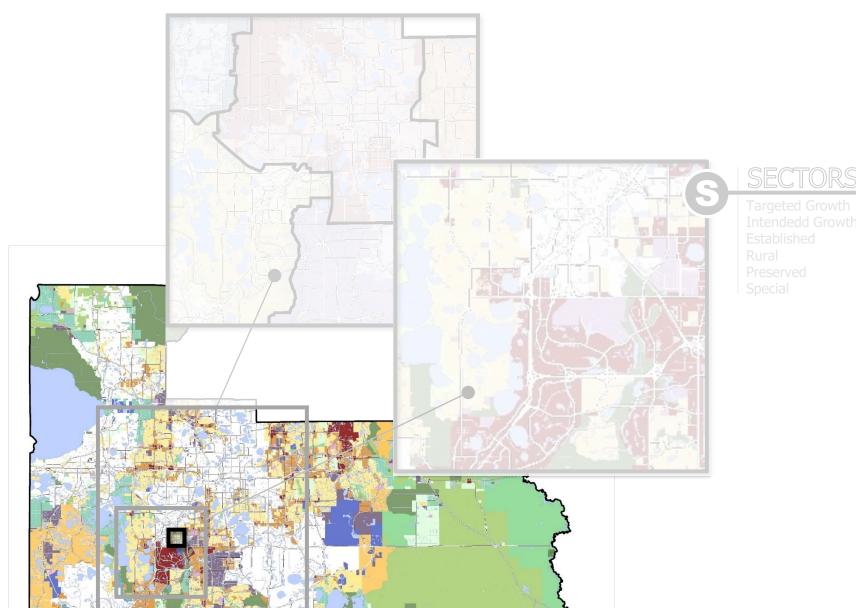
Targeted Growth

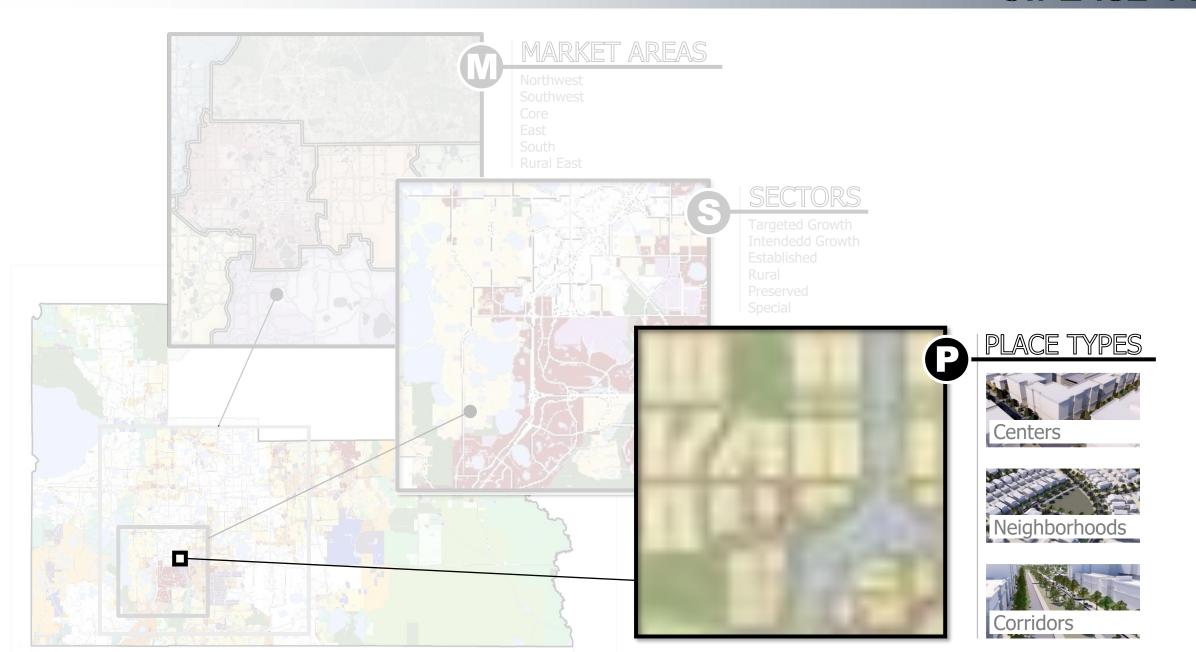
Avg. Sector Density = 15.2 du/ac

304,000 People 122,000 Units

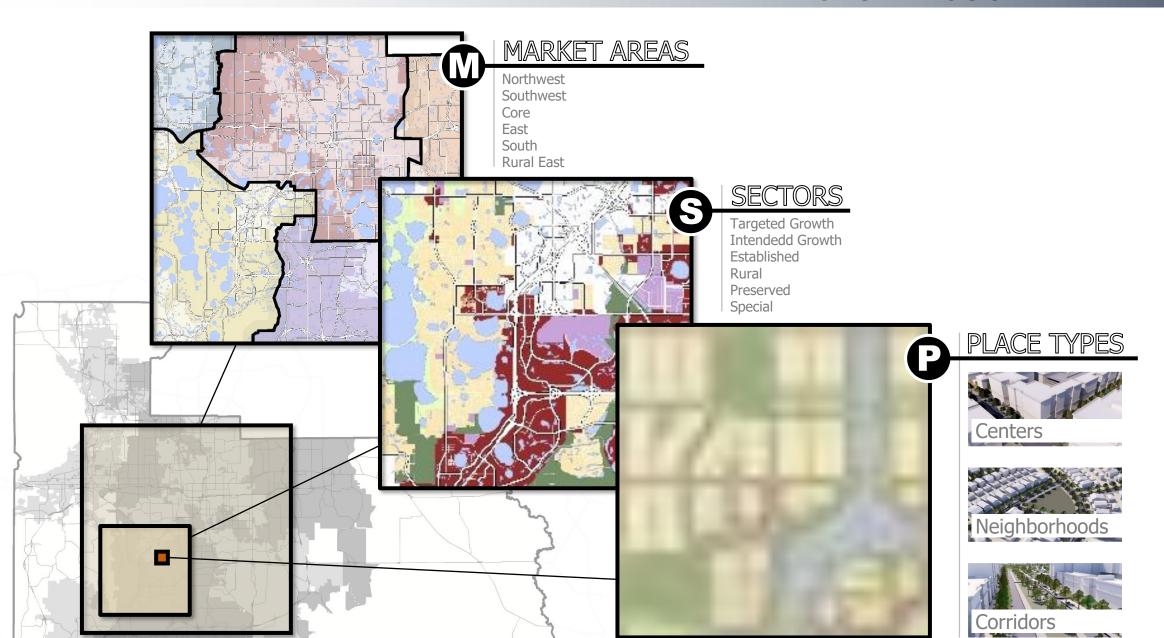
14.5% of the Total 2050 Pop. or 44% Pop. Growth

PLANNING SECTORS **VISION 2050** VISION MAP - TARGETED GROWTH SECTORS Framework - Sectors & Place Types **Established Sector** 44,000 **Intended Growth Sector** 65,000 **Targeted Growth Sector** 304,000 22,000 **Rural Sector** 690,000 **Total Preserved Sector Special Sector**



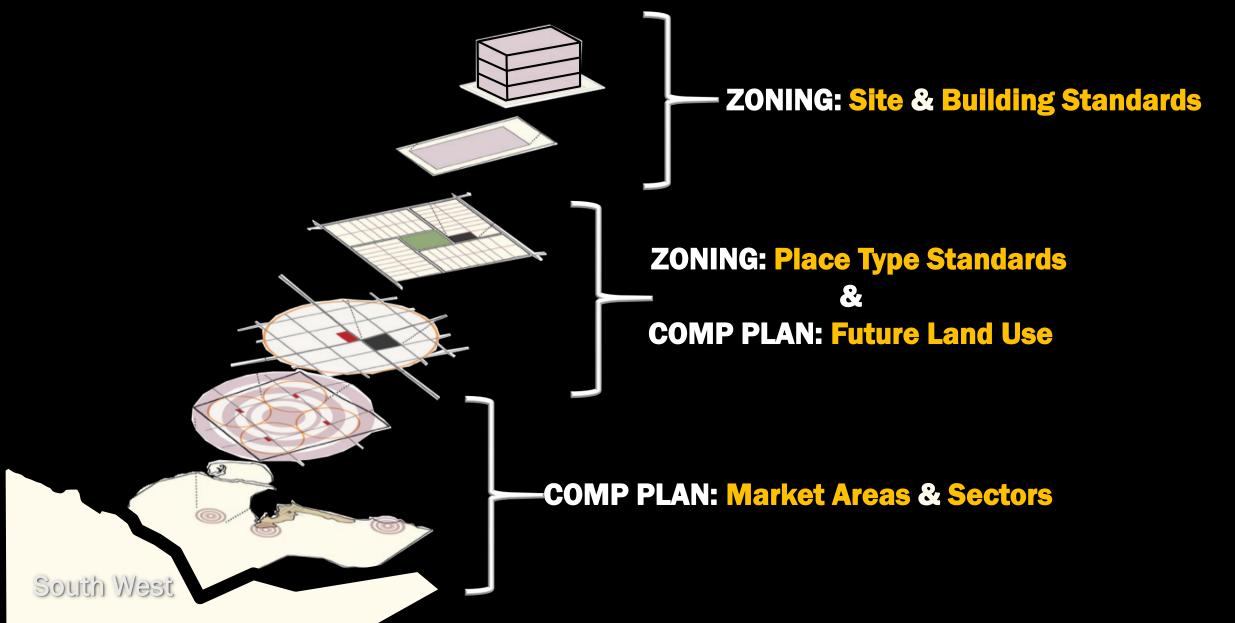


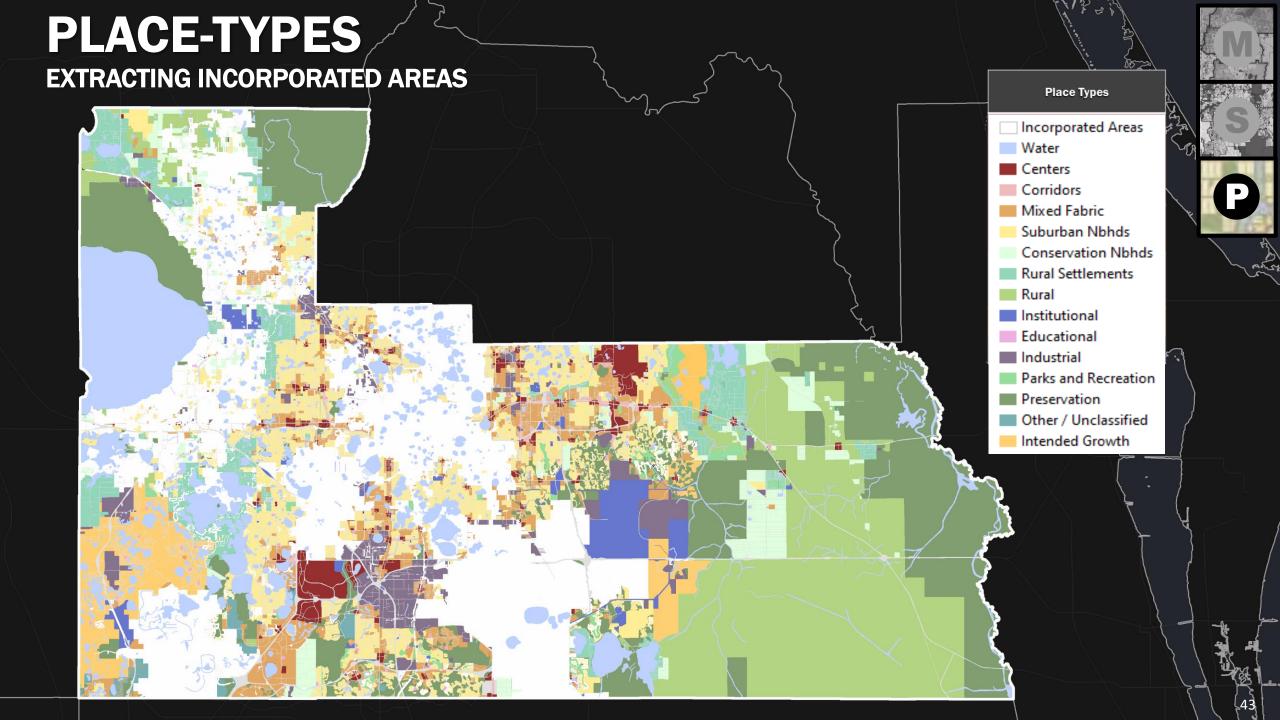
VISION 2050 FRAMEWORK



THE PLAN RE-ORG

A VISION PLAN EXTENDING TO 2050





PLACE-TYPES DEFINITION

Place Types have a desired mix of zones and uses, a network of connected streets, and public open spaces to encourage multi-modal transportation choices that include transit, walking, and cycling.

Orange County's VISION 2050 establishes three main categories of place types:

PLACE-TYPES

CATEGORIES & TYPOLOGIES



CENTERS

- Regional Center
- Urban Center
- Neighborhood Center
- Rural Center (Village)



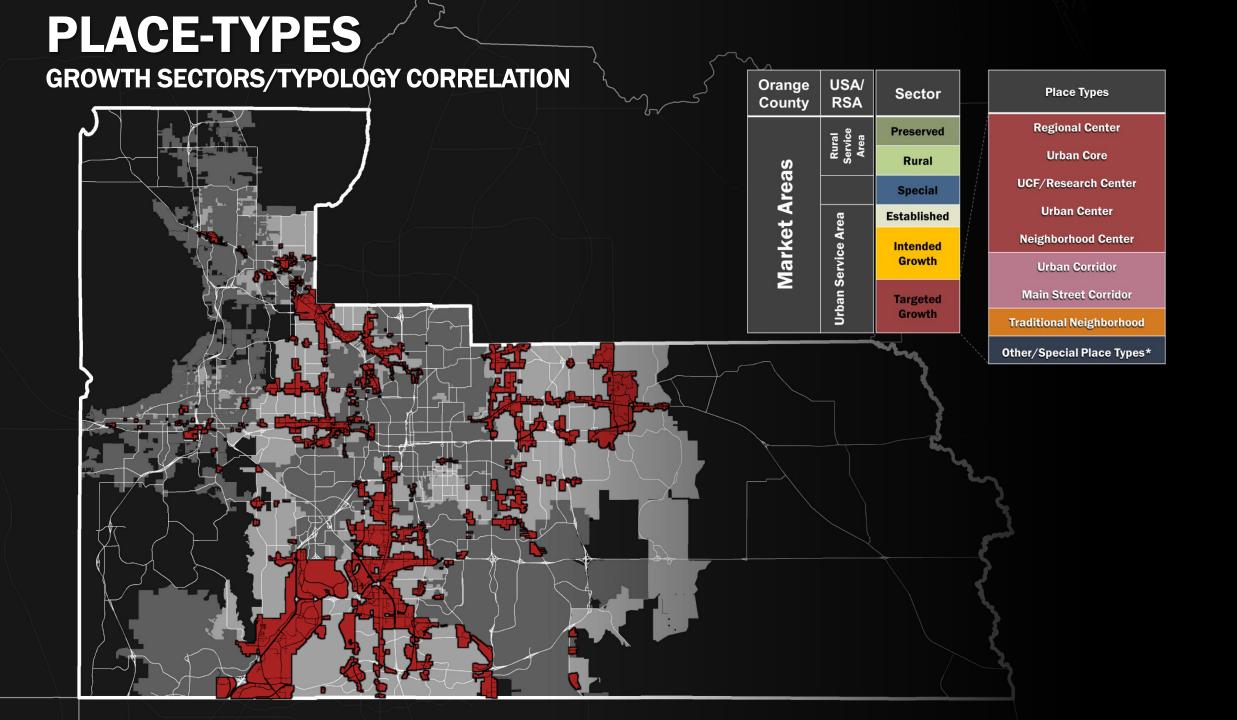
CORRIDORS

- Urban Corridor
- Main Street Corridor
- Suburban Corridor
- Rural Corridor



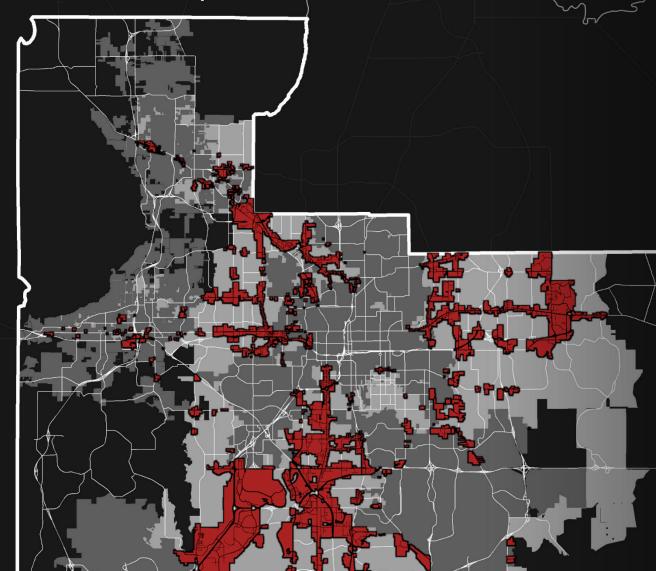
NEIGHBORHOODS

- Traditional Neighborhood
- Suburban Neighborhood
- Suburban Mixed Neighborhood
- Conservation Neighborhood



PLACE-TYPES

GROWTH SECTORS/TYPOLOGY CORRELATION



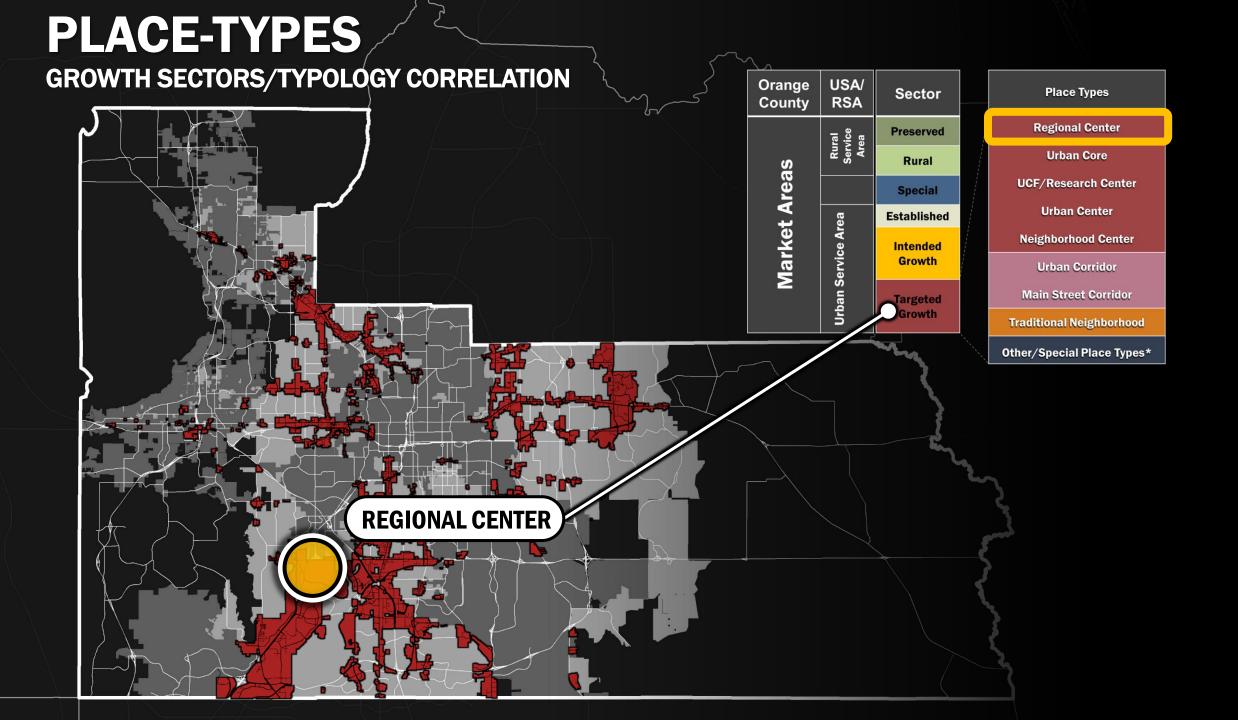
	Market Areas	t A	rea	SE		Orange County
Urban S	Urban Service Area	ea.		Ru Ser	Rural Service Area	USA/ RSA
Targeted Growth	Intended Growth	Established	Special	Rural	Preserved	Sector

Place Types	Density (DU/Acre)
Regional Center	65
Urban Core	65
UCF/Research Center	50
Urban Center	35
Neighborhood Center	12
Urban Corridor	35
Main Street Corridor	25
Traditional Neighborhood	20
Other/Special Place Types*	n/a

Avg. Sector Density = 15.2 du/ac

304,000 People 122,000 Units

14.5% of the Total 2050 Pop. or 44% Pop. Growth



Sec. xx.02.xx - I-Drive District Regional Center

VISIÓN

Description and Purpose

The I-Drive District Regional Center is the primary tourist destination of Orange County with venues and amenities for visitors, conventioneers, local residents, and businesses.

The Regional Center promotes mixed-use and the highest density residential development in Orange County, characterized by complete streets, urban amenities, and a safe and walkable pedestrian environment that reinforces the I-Drive District's stature as a world destination.

The Regional Center accommodates multi-story and large-footprint buildings oriented to the widest regional tourism markets with a high concentration of people and jobs within a mixed-use environment and contains amenities that support residents, workers and employers within the center, and throughout the region.

The I-Drive District Regional Center has a high level of limited access highway facilities and transit access, and it is intended as a regional destination where people shop, work, live and recreate.



Desired Land Use Mix & Transects

Residential	35% (T5,T4)
Vertical Residential w/ Non- Residential, and Mixed-Use	50% (T5)

Civic	5% (SZ-Civic)
Public Open Space/	10% (SZ-Open)
Recreation	

M		*	2
	K	7	1

Mobility FDOT Context

Street Types	Boulevard, Avenue, Main Street
Non-Vehicular Mobility	Pedestrian facilities on both sides of the street, bike lanes and bike racks or bikeways, and trails.
Transit	Regional Centers are Transit Destinations with access to premium transit; Commuter or Light Rail, Bus Rapid Transit; Premium Bus Service or Streetcal service.

C5, C6







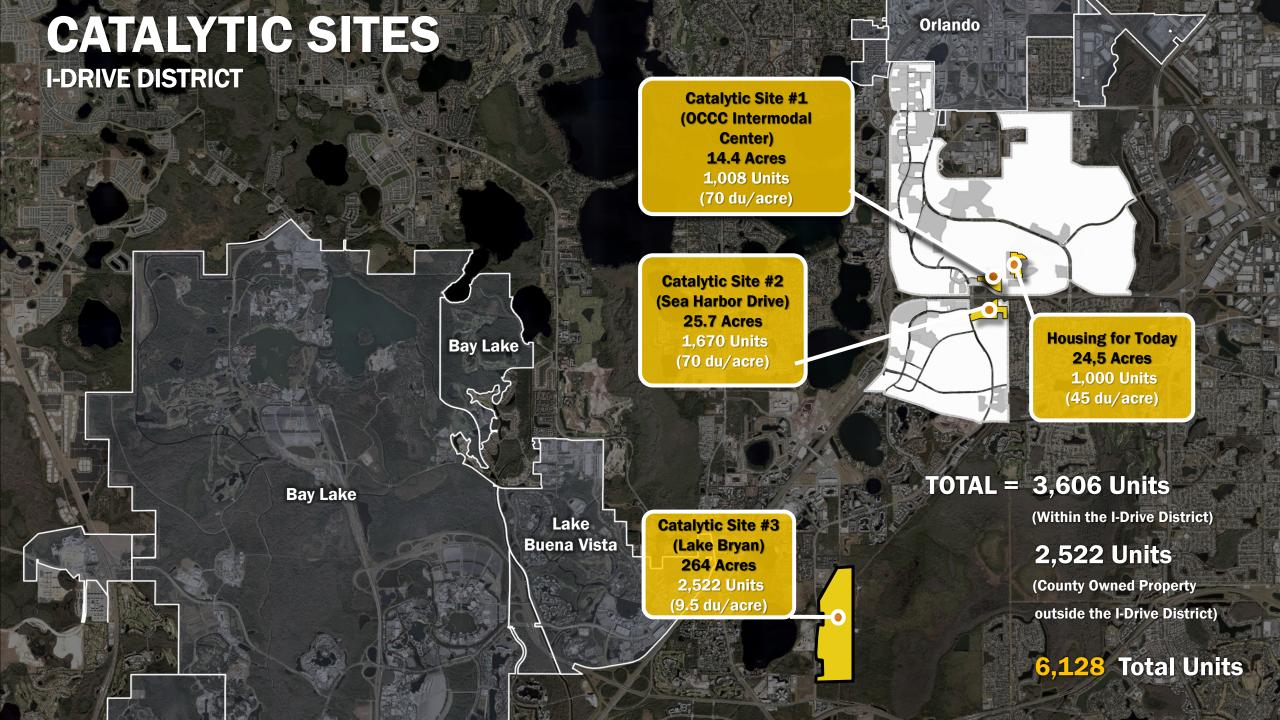


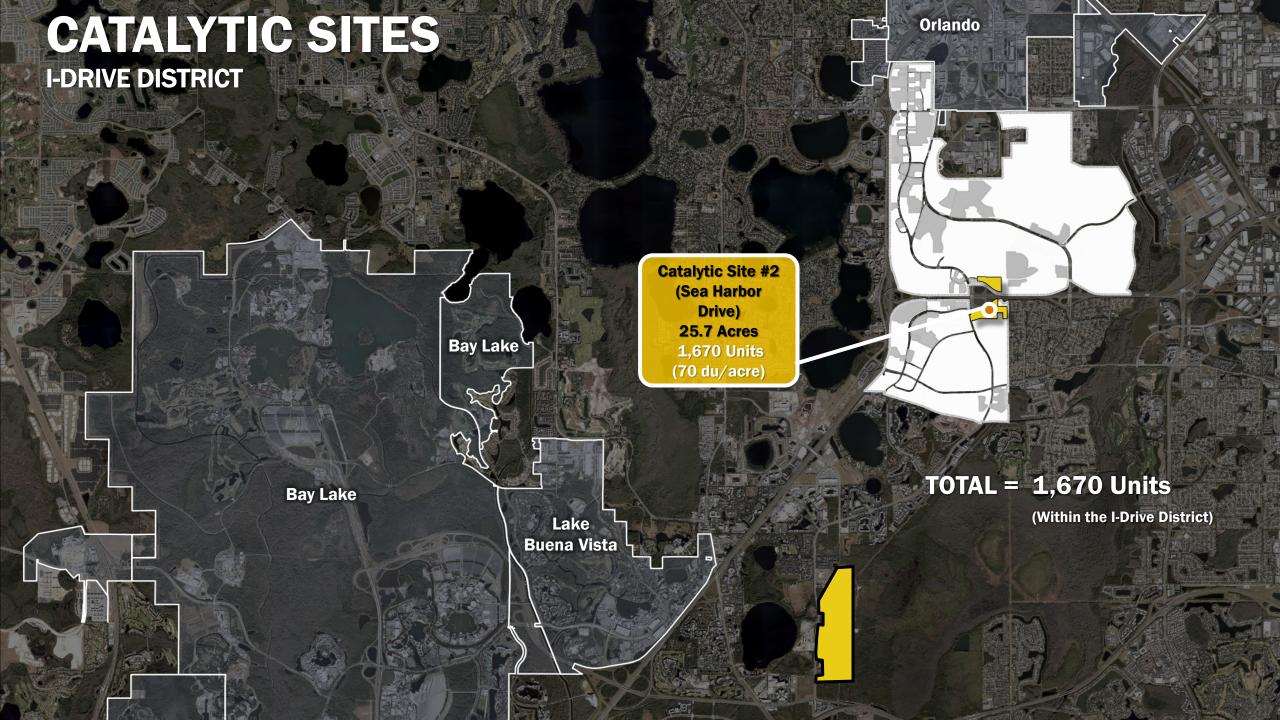
Land Development Policies

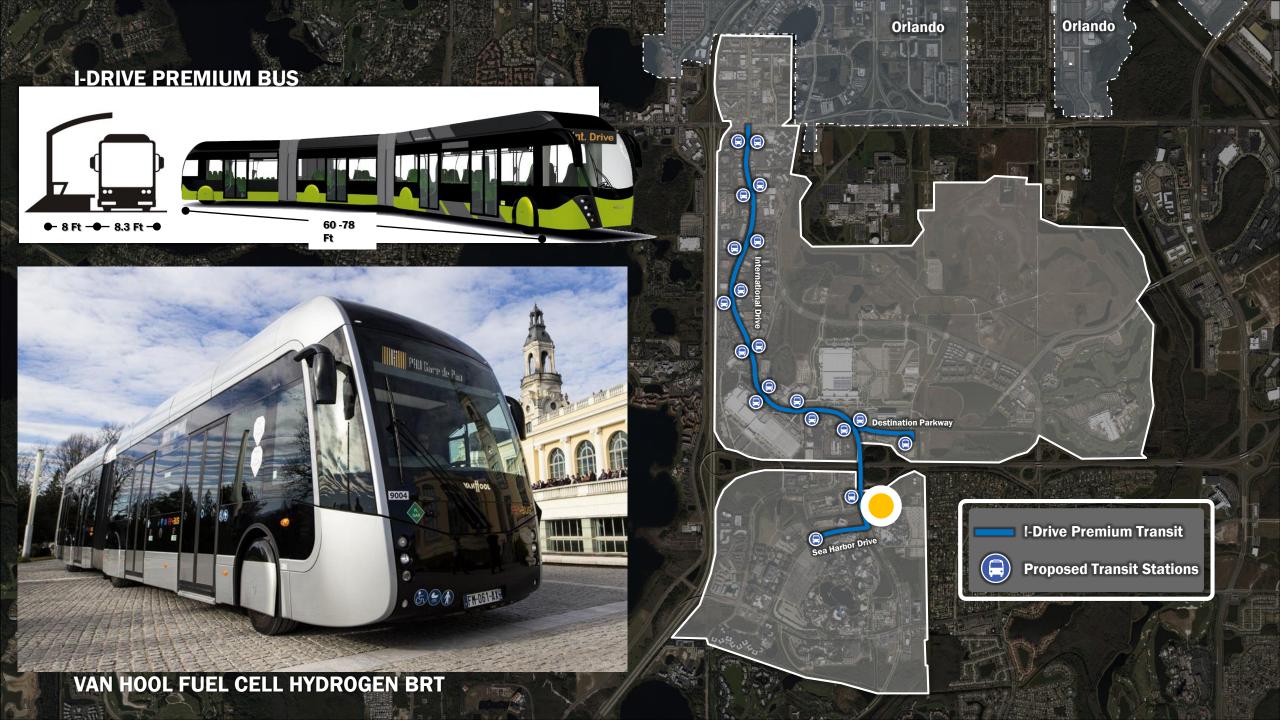
Land Uses	Tourist related, retail, services, higher density residential, mixed uses, alternative transportation
Development Density/Intensity	Maximum of 70 du/ac with high intensity development.
Pedestrian Shed	Long (1/2 mile).
Open Space and Tree Canopy	See I-Drive District Overlay Zone.
Main Civic Space	See I-Drive District Overlay Zone.
Sewage Treatment	Centralized sewage treatment available; connection to central water and sewer is required.
Stormwater Treatment	See Table XX: LID techniques by Transect.

Design Chara	cteristics
Building Placement	Building facades of mixed use and/or commercial uses are built close to sidewalk.
Building Frontage	Mixed use and commercial buildings have shop fronts at street level; Street facing facade have at least one entrance that faces the street; Residential units often include balconies.
Building Height	7 Stories and above.
Impervious Coverage	n/a.
Access	Direct street access; alleys and shared access
Parking	Parking behind the building; Parking areas have perimeter landscaped buffers; Garages located behind the front façade, under the buildings or to the rear of the buildings; May include public parking lots and parking

garages.











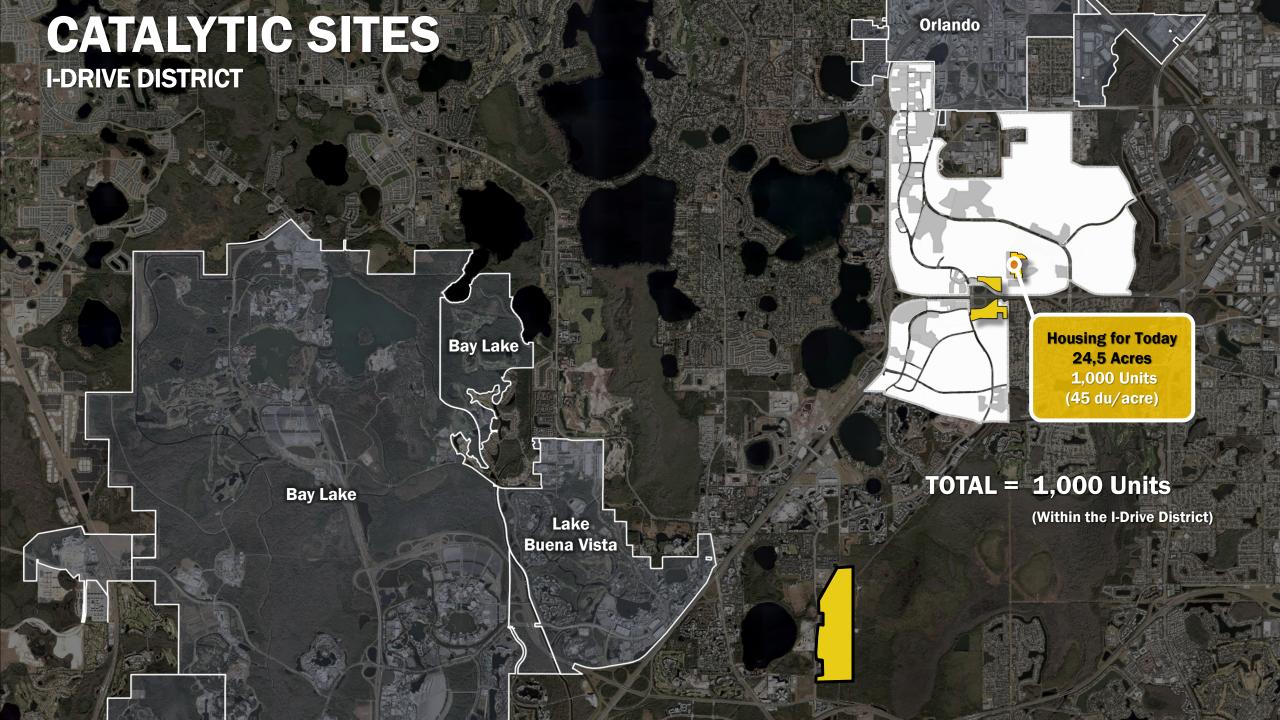
























GOALS

REMOVE REGULATORY BARRIERS AND INTRODUCE NEW POLICIES

INTEGRATE Affordable, Attainable and Market-Rate Residential Units

- Further Research on Incentive Areas and Policies
- Expansion of Mixed Use / Mixed Income Districts
- Density and Intensity Incentives

Zoning Incentive Areas & Policies Mixed Use Districts Density Bonuses



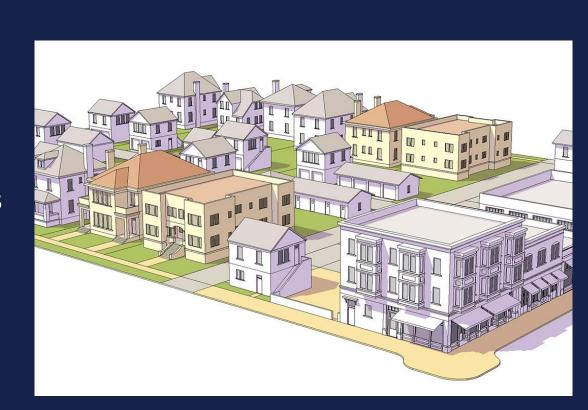
GOALS

REMOVE REGULATORY BARRIERS AND INTRODUCE NEW POLICIES

ELIMINATE Existing Barriers to Housing Development

Code changes associated with:

- 1. Review ADU Requirements
- 2. Missing Middle Options/Flexible Lot Sizes
- 3. Minimum Household Occupancy
- 4. Expand Mixed Use/Mixed Income Districts
- 5. Minimum Living Area Requirements
- 6. Reduced Parking Requirements



GOALS

REMOVE REGULATORY BARRIERS AND INTRODUCE NEW POLICIES

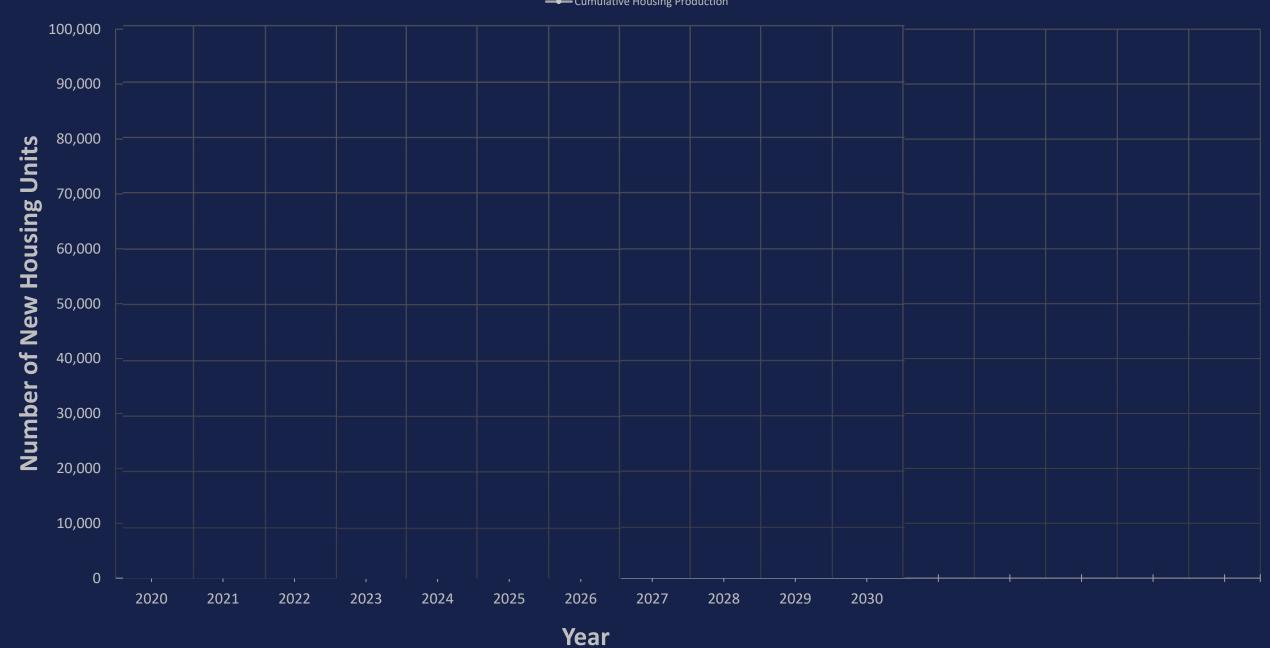
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Housing for All 10-Year Action Plan Targets

Cumulative Housing Production



Housing for All 10-Year Action Plan Targets



Units



CONCLUSION

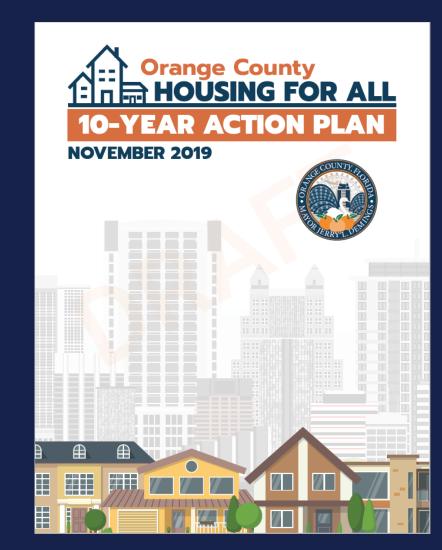
CONCLUSION

THE 10-YEAR ACTION PLAN:

Provides specific and actionable solutions tailored to Orange County's housing needs

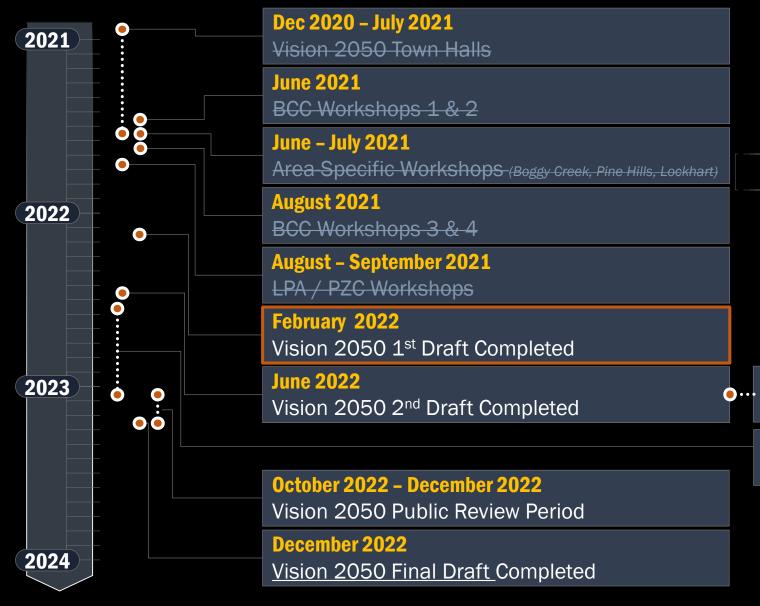
Identifies significant opportunities for public-private partnerships

Sets a pivotal path forward for Orange County's social and economic future



VISION 250

NEXT STEPS & APPROVAL PROCESS TIMELINE



NEXT STEPS

APPROVAL PROCESS & TIMELINE

June 2022

Orange Code Final Draft Completed

July 2022 - January 2023

Orange Code Public Review Period

VISION 250

NEXT STEPS & APPROVAL PROCESS TIMELINE



VISION 250

PUBLIC ENGAGEMENT PLAN – TIMELINE

PUBLIC ENGAGEMENT

Ongoing

Launch participation in the effort and shared prioritized initiatives including:

- **Smart Growth**
- Housing
- **Transportation**
- **Technology**
- **Sustainability**

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You are here: Vision 2050 | Planning Principles

VISION 2050

Planning Principles



Overview

Vision

Planning Principles

Place Types

Get Involved

Media Coverage

Orange Code

Mayor Initiatives

Planning Scales

The use of appropriate planning scales is at the core of context-sensitive planning. These distinct scales provide planners, public officials and the public a better set of tools to understand and craft long-range policies, sector-wide strategies and placespecific standards.

The Vision 2050 plan is organized around three scales: Market Areas, Planning Sectors, and Place Types.

What is your Vision for 2050?

Survey 1 - Your Vision and Evaluation of the Current Plan

Survey 2 - Your Policy Priorities

Survey 3 - Your Neighborhood and Planning Priorities



Market Areas

Market Areas describe the general character of geographical areas within the County. They inform and influence the etructure of cubecquent



Planning Sectors

Planning Sectors are associated with specific long-range planning strategies that indicate whether an area should develop redevelop or



Place Types

Place Typesdefine existing and future planning areas, including appropriate development densities and intensities.





IV. Local government tools for affordable housing

Investigating your local land use laws

- Zoning and land use policies impact the cost of development and the amount of housing units that can be produced in a jurisdiction, both of which can negatively affect housing affordability
- Regulations/policies to look at:
 - Zoning map how much of buildable land is low-density, single-family only?
 - Allowable uses & densities what housing types are supported and which are discouraged?
 - Parking, setback, and minimum lot size requirements
 - Permitting, inspection, & other fees
 - Design standards
 - Permitting process is it easy to navigate?
- Goal: structure codes to facilitate and encourage the production of affordable housing & make the best use of limited land resources



F.S. 125.01055(6)/166.04151(6) – Land Use Flexibility for Affordable Housing

- House Bill 1339 (2020) provided tremendous flexibility to local governments to approve affordable housing developments without needing a rezoning or comprehensive plan amendment.
- S. 125.01055(6) for counties and S. 166.04151(6) for cities:

"Notwithstanding any other law or local ordinance or regulation to the contrary, the governing body of a [city or county] may approve the development of housing that is affordable, as defined in s. 420.0004, on any parcel zoned for residential, commercial, or industrial use."



What does this new statutory provision mean?

- It grants permission for a local government to override their own comprehensive plan and/or zoning code to approve an affordable housing development
- Ex) An affordable housing developer could be permitted to build a multifamily project in a commercial land use designation without needing a zoning change
- This language can act as a "super-waiver" of all land development regulations for affordable housing developments



Benefits & Burdens







- Could reduce costly land use barriers for affordable housing development
- Expands government owned-lands that can be used for housing
- Expedite affordable development
- Can be helpful for missing middle housing, gentle density, & adaptive reuse
- Helpful in combating NIMBY

Not so good



- Would be harmful if misused to permit affordable housing where people should not live e.g. near toxic uses, in food deserts, areas without adequate transit or infrastructure
- If used in commercial and industrial areas, may reduce available land for new employment/job growth



How to implement F.S. §§ 125.01055(6)/166.04151(6)

- State law does not provide a method for how to implement this land use flexibility
- Can be done through an implementing ordinance (St. Petersburg) or on a caseby-case basis at the staff level (Jacksonville)
- Although these statutes allow the waiver of <u>all</u> development standards, there will be development standards the local government will still need to regulate:
 - Density
 - Parking
 - Setbacks
 - Compatibility with surrounding structures
 - Environmental considerations



Sample Policy – included as a handout

COUNTIES

Policy Implementing § 125.01055(6)

The County Commission may approve the development of affordable housing on any parcel zoned for residential, commercial, or industrial use if the development receives funding from the Florida Housing Finance Corporation, the _____1 Housing Finance Authority, the State Housing Initiatives Partnership (SHIP) program, other federal, state, or local affordable housing funding source, or if the development agrees to a Land Use Restriction Agreement that reserves ___2 percent or more of the dwelling units for affordable housing for households with gross incomes at or below ___3 percent of the median income adjusted for family size, as defined in ______4, for a period of 50 years or more5. Development standards for projects subject to this policy, such as density, height, design, and other characteristics, shall be determined by the _______6 in coordination with the applicant and brought to the Commission for final approval or as provided in an implementing ordinance.

- 1 Insert name of applicable Housing Finance Authority, if any.
- 2 Establish the percentage of units that need to be affordable to receive the zoning benefits.
- 3 Establish the household incomes served by the affordable units approved under this policy.
- 4 Cite to a local definition of affordable housing or the state definition at 420.0004.
- 5 Define the affordability period. This period should be at least 50 years or more.
- 6 Title of department head responsible for making final decisions on zoning orders.

It's all a matter of priority...

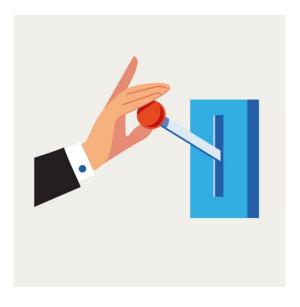
- If a local government has the **motivation** to approve a particular affordable housing development in a residential, commercial, or industrial zone, it can use § 125.01055(6) or § 166.04151(6) to do so regardless of the underlying zoning
- Use this land use flexibility to condition fast-tracked development approval on the provision of long-term affordable units
- Ex) if a residential zone only allows 60 units to be built, this provision can be used to allow a developer to build 100 units if long-term affordable housing is provided
- Ex) a local government could use this provision to allow an affordable triplex to be built in a single-family zone
- The possibilities are endless!



POLL #2

Q: Is your local government having discussions about implementing the affordable housing land use flexibility in House Bill 1339 (2020)?

- ☐ Yes, and we are moving towards implementation.
- ☐ Yes, but no plans to implement are in the works.
- ☐ No.
- ☐ My local government has already implemented this tool.





Allowing missing middle housing

- More communities are adopting ordinances to allow more accessory dwelling units, duplexes, triplexes, townhomes by-right.
- Keep in mind: just because a unit is smaller, that does not mean that it will be affordable to households at or under 80% AMI
- **Consider:** Allow more housing types by-right and pair additional land use tools to facilitate <u>affordable</u> missing middle units
 - Expedited permitting & extra density for affordable duplexes
 - Fee waivers & reductions





V. Avoiding and overcoming NIMBY





The Consequences of NIMBYism

- Undermines the Local Govt's ability to meet the comprehensive plan obligation to ensure adequate supply of affordable housing
- Violates the property rights of the affordable housing developer
- Exacerbates the affordable housing crisis
- Exacerbates racial segregation caused by intentional policies of government financial agencies and planning departments from redlining and exclusionary zoning e.g. single family only zoning, and decisions made on "compatibility"



Local Government Planners

- The only difference in treatment you should be giving to affordable housing is preferential treatment- expedited permitting means everything it takes to get a permit
- For ex. Affordable Housing goes to the front of the line- not delayed because of neighborhood opposition
- Ask yourselves "Would we be asking the developer of a luxury apartment to make these changes to the site plan?"



Local Government Planners

- Avoid a public hearing whenever possible
- When the development is up for consideration at public hearing- adhere to quasijudicial rules for substantial competent evidence taken under oath
- Assist the developer with local government evidence—e.g. traffic studies that support the development when "neighbors" bring up traffic concerns



Developers:

Address All Legitimate Concerns

- Avoid NIMBY battles by listening to the opposition and reaching compromises when possible.
- Good architecture, lighting, and landscaping buffers can be a win-win- not just for you and the neighbors, but for your future residents too.
- Most importantly, by addressing all *legitimate concerns* the elected body will have only *illegitimate concerns* upon which to base its denial.



The Florida Remedy for NIMBYism

- The story of Pueblo Bonito Violation of Federal Fair Housing Act- used Bert Harris Property Rights Act provision for Special Master proceeding for speedy resolution permitting the affordable development
- AHSC recommended an amendment to Florida Fair Housing Act to mimic this success when you don't know if you have a protected class
- Fla. Stat. Section 760.26: It is unlawful to discriminate in land use decisions or in the permitting of development based on race, color, national origin, sex, disability, familial status, religion, or, except as otherwise provided by law, the source of financing of a development or proposed development.







Using Fla. Stat. Section 70.51

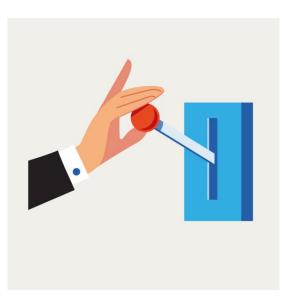
- The Florida Land Use and Environmental Dispute Resolution Act
- File a petition within 30 days of land use/permitting denial
- Special Magistrate is appointed who will review the denial in the context of the private property rights and fair housing rights of the affordable housing developer.
- It's Quick!
- Provides cover for elected officials and permits the much- needed affordable housing development to move forward.



POLL #3

Q: Is your local government currently having trouble with NIMBYism?

- ☐ Yes.
- ☐ No.
- ☐ Not currently but have had problems in the past.





FLORIDA HOUSING COALITION

PUBLICATIONS

Housing News Network Journal

Florida Home Matters Report

Accessory Dwelling Unit (ADU) Guidebook

Affordable Housing in Florida

Affordable Housing Resource Guide

Affordable Housing Incentive Strategies

Case Management Guidebook

CLT Primer

CLT Homebuyer Education - Buyer's Guide

CLT Homebuyer Education – Teacher's Guide

Community-Based Planning Guide

Creating Inclusive Communities in Florida

Creating a Local Housing Disaster Recovery Strategy

Credit Underwriting Guide for Multi-Family Affordable Housing in Florida

Disaster Management Guide for Housing

Effectively Engaging Individuals with Disabilities in Consolidated Planning

Eyesore to Asset - Adaptive Reuse Guide

Florida Community Land Trust Best Practices

Guide to Developing and Operating Small Scale Rental Properties

Guide to Using SHIP for Rental Housing

Guidebook for SHIP Administrators

PSH Property Management Guidebook

Residential Rehabilitation Guide

Surplus Lands Guidebook

The Community Allies Guide to Opportunity Zones





2022 ANNUAL STATEWIDE AFFORDABLE HOUSING CONFERENCE

HOME MATTERS





August 29th – August 31st

IN-PERSON AT THE ROSEN CENTRE, ORLANDO FL



Contact Us





Jaimie Ross,
President/CEO
Ross@flhousing.org

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Legal Director
Glazer@flhousing.org





VI. Additional training material

Land use policies to start with for regulatory reform

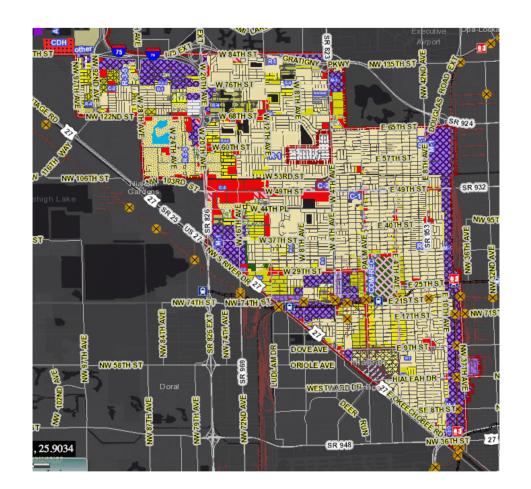
- 1. Zoning & future land use maps
- 2. Allowable uses & densities
- 3. Parking, setback, & lot arrangement requirements
- 4. Permitting, inspection, & other fees
- 5. Permitting process
- 6. Financial incentives & land resources

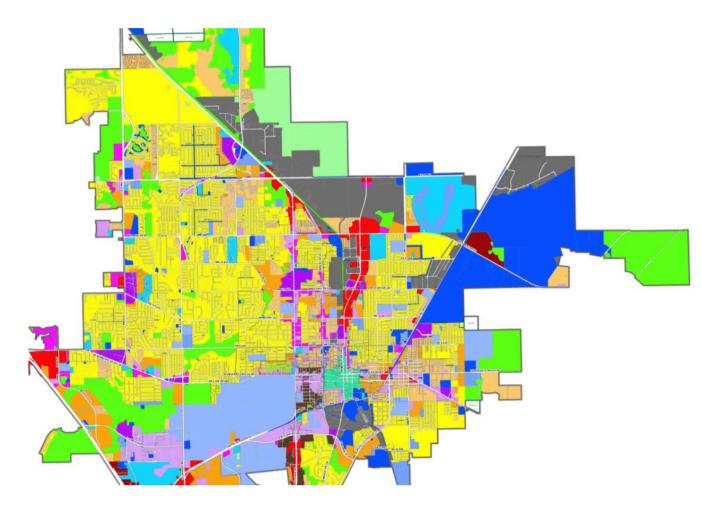


1. Zoning & future land use maps

- Study zoning and future land use maps to understand community design
- Land use planning documents set a legal cap on the number of housing units that can be developed and the location for different types of housing
- Ask things like:
 - How much/what percentage of buildable land is zoned for low-density, single-family only housing?
 - What is the zoning around transportation corridors, employment centers, and other areas of opportunity?
 - Does our zoning code match community needs for housing?







Yellow is single-family only zoning



Idea: Direct staff to provide yearly analysis of "zone stats"

- Understanding the scope of buildable land dedicated to different uses can help shape affordable housing policy.
- Sample table to use. Include all zone districts and local stats.

Zone	Zone Description	# of Parcels	% of Parcels	Land Area	% of Land Area
R-1	Single-family residential				
R-2	Multi-family residential				
C-1	Low-intensity Commercial				
A-1	Agricultural				



2. Allowable uses & densities

- Understand the allowable housing types and densities in your community's zoning code and where certain housing types are allowed
- This analysis could lead your community to increase densities and allow more flexible housing types to match housing needs

Best practices:

- Allow ADUs and missing middle housing types (duplexes, triplexes, townhomes, etc.) by right in more areas of the community
- Allow increased densities around transit and employment for affordable housing developments
- Promote mixed-use opportunities

3. Parking, setback, and lot arrangement requirements

- Flexibility in these requirements can help lower development costs and ensure that more buildable land is available for housing development.
- **Parking:** Study existing parking requirements and identify areas where standards can be waived or amended for affordable housing units. For example, if on-street parking is available, requiring multiple off-street parking spaces can be burdensome.
- Setbacks/lot arrangements: Flexibility in setback and lot arrangement requirements can allow more smaller units to be developed on a single parcel or allow smaller lots to contain homes. Beneficial for "missing middle" and accessory dwelling units (ADUs). Includes standards such as:
 - Setbacks
 - Maximum lot coverage
 - Minimum lot size

- Open space requirements
- Zero-lot-line development



4. Permitting, inspection, & other fees

- Study local government fees and identify fees that can be waived or modified for projects certified as affordable
- Impact fees are the main type of fee that may be modified for affordable housing units.
- Consider: Charge by square footage rather than by unit type.
- Fla. Stat. § 163.31801(9): local governments may "provide an exception or waiver for an impact fee for the development or construction of housing that is affordable, as defined in s. 420.9071. If a [local government] provides such an exception or waiver, it is not required to use any revenues to offset the impact."



5. Permitting process

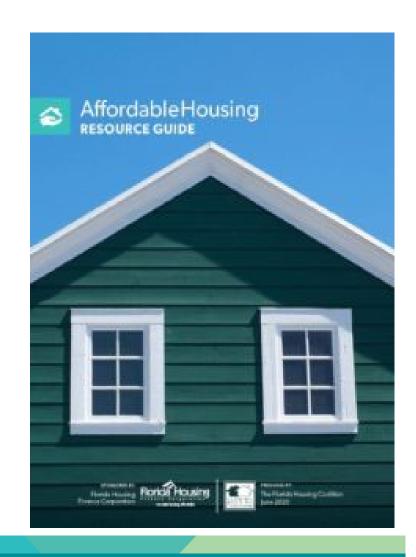
- Time is money! Assess how long it takes for an affordable development to be approved.
- Tools for facilitating and encouraging affordable housing:
 - Expedited permitting
 - Clearly defining the steps of the process (see House Bill 1059 from 2021 Session)
 - Designate a staff person(s) responsible for shepherding individual projects through the process
 - Whenever feasible, delegate approval authority from public hearing to administrative staff review



6. Financial incentives & land resources

- Study how your local government uses its federal, state, and local funds for affordable housing, including:
 - State Housing Initiatives Partnership (SHIP)
 - General Revenue
 - Community Development Block Grant (CDBG)
 - Community Redevelopment Agency (CRA)
 - Infrastructure Surtax
 - Bonds
 - Philanthropy





6. Financial incentives & land resources

- Leveraging government-owned land can be a great boon for affordable housing.
- Look at your surplus land policies
 - Fla. Stat. §§ 125.379 and 166.0451 require an inventory of government owned lands "appropriate for use as affordable housing"
 - If it is appropriate for market-rate housing, it is appropriate for affordable housing
- School board land (Fla. Stat. § 1001.43)
- Explore using available funds to purchase land for affordable housing
- Create an RFP for developers to build housing on governmentowned land – local government can control outcomes on the land it owns through deed restrictions

